

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

BEFORE THE MISSOURI GAMING COMMISSION
3417 KNIPP DRIVE
JEFFERSON CITY, MISSOURI 65109

TRANSCRIPT OF HEARING
September 27, 2023
9:30 A.M.

A P P E A R A N C E S

JAN ZIMMERMAN, Commission Chairman
DAVID W. HANE, Commissioner
PAT CONWAY, Commissioner
KEVIN SPAULDING, Commissioner
PEGGY D. RICHARDSON, Executive Director
ANGIE FRANKS, Designated Principal Assistant
HEATHER RICHENBERGER, General Counsel
NIKKI EVANS, Deputy General Counsel

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

P R O C E E D I N G S

CHAIRMAN ZIMMERMAN: Good morning, everyone. I'd like to welcome everyone to the September 27 meeting of the Missouri Gaming Commission.

I'd like to begin this morning by recognizing our newly appointed commissioner, Kevin Spaulding, and want to welcome him to the Missouri Gaming Commission.

COMMISSIONER SPAULDING: Thank you.

CHAIRMAN ZIMMERMAN: With that, I'll call the September 27, 2023 Missouri Gaming Commission meeting to order.

Angie, would you call the roll?

MS. FRANKS: Chairman Zimmerman?

CHAIRMAN ZIMMERMAN: Present.

MS. FRANKS: Commissioner Conway?

COMMISSIONER CONWAY: Present.

MS. FRANKS: Commissioner Hane?

COMMISSIONER HANE: Present.

MS. FRANKS: Commissioner Spaulding?

COMMISSIONER SPAULDING: Present.

CHAIRMAN ZIMMERMAN: We have a quorum, so let's get started. The first item of business is Team Member Recognition. Tim, will you be taking care of that?

MR. MCGRAIL: Sure. Good morning, Chairman, Commissioners, members attending. We have several milestone

1 recognitions that we're going to conduct today, but the first
2 thing I'd like to do is have Karen Shanks come forward. So
3 Karen came from DESE a couple years ago and started working
4 for us, and she has reached a big milestone in her career of
5 29 years. So she's retiring at the end of this -- or next
6 week; correct?

7 MS. SHANKS: Yes.

8 MR. MCGRAIL: So we are going to miss her. Like I say,
9 she's been here for a couple of years, but 29 years total with
10 the State, which is a major achievement. So she's handled
11 much of the licensing for coming in as far as Level II, some
12 of the Level Is and such; but we will miss her, but we would
13 like to recognize her and give her a Certificate of Retirement
14 from the Missouri Gaming Commission. It was signed by both
15 the Judge and the Chairman, so congratulations.

16 MS. SHANKS: Thank you.

17 MR. MCGRAIL: I have one other thing for you, too. We
18 do have challenge chips, appropriate to have these, but we do
19 have a challenge coin and we'd like to give this to you as
20 well as far as recognition of MGC. Thank you.

21 MS. SHANKS: Thank you.

22 MR. MCGRAIL: I have several of them, so if I could
23 have -- we're going to recognize the ten-year milestones if
24 Bob Padgett would come forward and Pat O'Dell. Bob is an EGD
25 specialist in the Kansas City area and he's been, like I say,

1 with us for ten years. Pat O'Dell is one of our financial
2 analysts, and he's been ten years as well, but he worked for
3 other state agencies I think in the past.

4 But having the opportunity, especially to recognize
5 Bob, and we'll have several others as well that are coming in
6 from outlying areas, the Kansas City and St. Louis area, is
7 nice to have because of the fact that we don't always
8 recognize them in a forum like this. Usually it's sometimes
9 in the office and we get a picture of them and put it in our
10 *Insider News*, but having them actually here present to receive
11 their certificate is a big thing, the fact that they have ten
12 years, again the commitment, the dedication.

13 I was talking to Mike Jerlecki here just a short time
14 ago, we're very fortunate; like I say, most of the people when
15 they come to work here, they stay. I don't know if it's
16 because they like us so well or the money or the work, but
17 they do stay and they're very dedicated and passionate about
18 their jobs. So we do recognize when they do have that many
19 years of service.

20 So, Bob, we recognize you for ten years. Again,
21 congratulations on reaching this significant milestone and
22 your dedication to MGC.

23 And the same to Pat with ten years and appreciation of
24 your commitment as well.

25 And I do have challenge coins as well for both of you.

1 Thank you.

2 MR. O'DELL: Thank you, I appreciate that.

3 MR. MCGRAIL: Thank you. The next is a 20-year, so if
4 I could have Jeanna come forward as well as Ann. Again, these
5 are two of our team members that don't work out of the Jeff
6 City office, they're out of the St. Louis office. They've
7 been here for 20 years, which is a considerable milestone on
8 that.

9 Again, we'd like to recognize them for their service to
10 this organization as well. Gina, congratulations. Same to
11 you, Ann. And challenge coins as well.

12 The last one, if we could have Jo Ann come forward.
13 And Jo Ann has 25 years, so again, this is significant, the
14 fact that --

15 MS. SALE: It seems longer.

16 MR. MCGRAIL: We hope that you stay longer. But 25
17 years, so we were still probably a little bit in our infancy,
18 MGC was, when Jo Ann came on. Jo Ann is our procurement
19 person. She handles a lot of the ordering to make sure that
20 we get the right equipment and such, make sure we don't run
21 out of pencil, paper. Toner is a big deal. This is the lady
22 who makes sure that we don't run out of toner.

23 Again, 25 years, that's quite a commitment, service,
24 professionalism, integrity, she follows that very much to the
25 tee. A lot of times if we have inclement weather, she's

1 usually the first one here and she's already thrown salt or
2 whatever out on the sidewalks for us. So she does go above
3 and beyond for us.

4 So again, we want to recognize her for her service.
5 Thank you.

6 MS. SALE: Thank you very much.

7 CHAIRMAN ZIMMERMAN: Thank you, Tim. And let's have
8 another round of applause for all these folks. Their
9 dedication is what keeps us running.

10 We now need to adopt the agenda. I move that we adopt
11 today's agenda. Do we have a second?

12 COMMISSIONER CONWAY: Second.

13 CHAIRMAN ZIMMERMAN: Any discussion? Seeing none,
14 Angie, would you call the roll?

15 MS. FRANKS: Chairman Zimmerman?

16 CHAIRMAN ZIMMERMAN: Approved.

17 MS. FRANKS: Commissioner Conway?

18 COMMISSIONER CONWAY: Approved.

19 MS. FRANKS: Commissioner Hane?

20 COMMISSIONER HANE: Approved.

21 MS. FRANKS: Commissioner Spaulding?

22 COMMISSIONER SPAULDING: Approved.

23 MS. FRANKS: By your vote, you've adopted the agenda.

24 CHAIRMAN ZIMMERMAN: The next item of business is
25 Consideration of the Minutes from the August 29 and August 30,

1 2023 meetings. I move that the minutes of the 29th and 30th
2 meetings be approved. Is there a second?

3 COMMISSIONER HANE: Second.

4 CHAIRMAN ZIMMERMAN: Any discussion? Seeing none,
5 Angie, will you call the roll?

6 MS. FRANKS: Chairman Zimmerman?

7 CHAIRMAN ZIMMERMAN: Approved.

8 MS. FRANKS: Commissioner Conway?

9 COMMISSIONER CONWAY: Approved.

10 MS. FRANKS: Commissioner Hane?

11 COMMISSIONER HANE: Approved.

12 MS. FRANKS: Commissioner Spaulding?

13 COMMISSIONER SPAULDING: Approved.

14 MS. FRANKS: By your vote, you've adopted the minutes
15 of the August 29 and 30, 2023 meetings.

16 CHAIRMAN ZIMMERMAN: Next we have Consideration of
17 Licensure of Level I Key Applicants. Sergeant Brian Holcomb
18 will make the presentation. Sergeant Holcomb, you have the
19 floor.

20 SERGEANT HOLCOMB: Thank you, Chairman Zimmerman and
21 good morning, Commissioners.

22 Missouri State Highway Patrol Investigators and
23 Missouri Gaming Commission Financial Analysts conducted
24 comprehensive background investigations on Key and Level I
25 applicants.

1 The investigations included, but were not limited to,
2 civil, criminal, financial, and general character inquiries
3 made in the jurisdictions where the applicants have lived,
4 worked, and frequented.

5 The following applicants are being presented for your
6 consideration:

7 Jacob Melvin Berkowitz, Argosy Riverside Casino,
8 Multi-Property Director of IT.

9 Aaron Michael Bowlus, Harrah's Kansas City, LLC,
10 Manager, Security, Risk and Safety.

11 Heather Ann Rollo, Interblock USA, LC, Chief Financial
12 Officer, Manager.

13 Cheryl Ann Kondra, Galaxy Gaming, Incorporated,
14 Independent Board Director.

15 Stephen William Morro, Light & Wonder, Inc., Director.

16 Investigative findings were provided to the Missouri
17 Gaming Commission Staff for their review, and investigators
18 would be glad to answer any questions you might have.

19 CHAIRMAN ZIMMERMAN: Sergeant Holcomb, I have a quick
20 question, and it may be more a question for the Judge. The
21 three individuals that received temporary licenses in August
22 of 2022 show that they will expire in August of '24, two years
23 past their temporary license. Should that be '25 if that new
24 license is issued now, or no?

25 JUDGE RICHARDSON: No, because when we issue a

1 temporary license, they basically have all of the rights,
2 duties and powers that they would have with a full license.
3 We date their license when it is issued as of the date of the
4 temporary license.

5 CHAIRMAN ZIMMERMAN: That makes perfect sense. I just
6 wanted to make sure that I wasn't reading that wrong.

7 And then just kind of a general question. I see that
8 Jacob Berkowitz is the IT manager for multi properties for
9 PENN National. Is that a pretty common practice if they've
10 got multiple properties in the same geographical area?

11 SERGEANT HOLCOMB: Well, this is the first one I've had
12 that's been in two different states, so that's unique; but the
13 companies can do those at multiple properties if they wanted
14 to.

15 CHAIRMAN ZIMMERMAN: That was the first one I'd seen,
16 so I just didn't know if that was something you had seen
17 before.

18 SERGEANT HOLCOMB: It is rare and, like I said, first
19 one I've seen in Kansas and Missouri, but Argosy and Hollywood
20 have that opportunity to do that.

21 CHAIRMAN ZIMMERMAN: Thank you. Are there any other
22 questions for Sergeant Holcomb? Seeing none, thank you,
23 Sergeant Holcomb.

24 SERGEANT HOLCOMB: Thank you.

25 CHAIRMAN ZIMMERMAN: I move to approve Resolution

1 23-065. Is there a second?

2 COMMISSIONER SPAULDING: I'll second.

3 CHAIRMAN ZIMMERMAN: Any further discussion? Seeing
4 none, Angie, will you call the roll?

5 MS. FRANKS: Chairman Zimmerman?

6 CHAIRMAN ZIMMERMAN: Approved.

7 MS. FRANKS: Commissioner Conway?

8 COMMISSIONER CONWAY: Approved.

9 MS. FRANKS: Commissioner Hane?

10 COMMISSIONER HANE: Approved.

11 MS. FRANKS: Commissioner Spaulding?

12 COMMISSIONER SPAULDING: Approved.

13 MS. FRANKS: By your vote, you've adopted Resolution
14 Number 23-065.

15 CHAIRMAN ZIMMERMAN: Next we have Consideration of
16 Relicensure of Key Persons. Corporal Don Doza will make the
17 presentation.

18 CORPORAL DOZA: Thank you. Good morning, Chairman and
19 Commissioners. Missouri State Highway Patrol Investigators
20 conducted background investigation updates on Key Person
21 License renewals.

22 The investigations included an application review as
23 well as civil, criminal, and general character inquiries made
24 in the jurisdictions where the applicants currently reside.

25 The following renewals are being presented for your

1 consideration:

2 Phillipe Gerald Etienne, Director, Aristocrat Leisure
3 Limited.

4 Hector Leonardo Fernandez, Director, Aristocrat
5 Technologies, Incorporated.

6 Joseph Walter Marshall III, Director, Gaming and
7 Leisure Properties, Incorporated.

8 Dominik Racic, Member of the Management Board, Novo
9 Swiss AG.

10 Samantha Fay Ravich, Independent Director,
11 International Game Technology PLC.

12 Barry Frederic Schwartz, Director, Gaming and Leisure
13 Properties, Incorporated.

14 Alfred Randall Thoman, Director, Boyd Gaming
15 Corporation.

16 Evan Scott Urdang, Director, Gaming and Leisure
17 Properties, Incorporated.

18 There are now no pending requests for these
19 investigations. Investigative findings were provided to the
20 Missouri Gaming Commission Staff for their review, and I would
21 be glad to answer any questions you might have. Thank you.

22 CHAIRMAN ZIMMERMAN: Are there any questions for
23 Corporal Doza? Seeing none, thank you, Corporal Doza.

24 I move to adopt Resolution 23-066. Is there a second?

25 COMMISSIONER CONWAY: Second.

1 CHAIRMAN ZIMMERMAN: Is there any further discussion?
2 Angie, would call the roll?

3 MS. FRANKS: Chairman Zimmerman?

4 CHAIRMAN ZIMMERMAN: Approved.

5 MS. FRANKS: Commissioner Conway?

6 COMMISSIONER CONWAY: Approved.

7 MS. FRANKS: Commissioner Hane?

8 COMMISSIONER HANE: Approved.

9 MS. FRANKS: Commissioner Spaulding?

10 COMMISSIONER SPAULDING: Approved.

11 MS. FRANKS: By your vote, you've adopted Resolution
12 Number 23-066.

13 CHAIRMAN ZIMMERMAN: Our next item of business is
14 Consideration of Key Business Entity Renewals. Sergeant Jason
15 McTheeney, you have the floor.

16 SERGEANT MCTHEENEY: Good morning, Chairman Zimmerman
17 and Commissioners. CEOC, LLC submitted an application to the
18 Missouri Gaming Commission for renewal of its key business
19 entity license, which is scheduled to expire on September 30,
20 2023.

21 Missouri State Highway Patrol Investigators and
22 Missouri Gaming Commission Financial Analysts conducted a
23 relicensing investigation which consisted of a review of the
24 company's litigation, business credit profile, and a financial
25 analysis.

1 The findings of this investigation was provided to the
2 Missouri Gaming Commission Staff, and I'd be glad to answer
3 any questions you might have. Thank you.

4 CHAIRMAN ZIMMERMAN: Any questions for Sergeant
5 McTheeney? Seeing none, thank you.

6 I move to approve Resolution 23-067. Is there a
7 second?

8 COMMISSIONER HANE: Second.

9 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
10 would you call the roll?

11 MS. FRANKS: Chairman Zimmerman?

12 CHAIRMAN ZIMMERMAN: Approved.

13 MS. FRANKS: Commissioner Conway?

14 COMMISSIONER CONWAY: Approved.

15 MS. FRANKS: Commissioner Hane?

16 COMMISSIONER HANE: Approved.

17 MS. FRANKS: Commissioner Spaulding?

18 COMMISSIONER SPAULDING: Approved.

19 MS. FRANKS: By your vote, you've adopted Resolution
20 Number 23-067.

21 CHAIRMAN ZIMMERMAN: The next item on our agenda is
22 also Consideration of Key Business Entity Renewals. Sergeant
23 Seaton will make the presentation. The floor is yours, go
24 ahead.

25 MR. SEATON: Thank you, Chairman, Commissioners. Good

1 morning.

2 Light & Wonder, Incorporated submitted an application
3 to the Missouri Gaming Commission for renewal of its key
4 business entity license, which is scheduled to expire on
5 October 31, 2024.

6 Missouri State Highway Patrol Investigators and
7 Missouri Gaming Commission Financial Analysts conducted a
8 relicensing investigation which consisted of a review of the
9 company's litigation, business credit profile, and a financial
10 analysis.

11 Findings of this investigation were provided to the
12 Missouri Gaming Commission Staff, and I'd be glad to answer
13 any questions you might have.

14 CHAIRMAN ZIMMERMAN: Are there any questions for
15 Sergeant Seaton? Seeing none, thank you, Sergeant.

16 I move to approve Resolution 23-068. Is there a
17 second?

18 COMMISSIONER SPAULDING: Second.

19 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
20 would you call the roll?

21 MS. FRANKS: Chairman Zimmerman?

22 CHAIRMAN ZIMMERMAN: Approved.

23 MS. FRANKS: Commissioner Conway?

24 COMMISSIONER CONWAY: Approved.

25 MS. FRANKS: Commissioner Hane?

1 COMMISSIONER HANE: Approved.

2 MS. FRANKS: Commissioner Spaulding?

3 COMMISSIONER SPAULDING: Approved.

4 MS. FRANKS: By your vote, you've adopted Resolution
5 Number 23-068.

6 CHAIRMAN ZIMMERMAN: The last item we have on today's
7 agenda is Consideration of Waiver of Institutional Investor
8 for Fine Capital Partners, L.P. Kylee Wieberg will make the
9 presentation. Kylee, you have the floor.

10 MS. WIEBERG: Good morning, Chairman and Commissioners.
11 My name is Kylee Wieberg. I am the Financial Investigations
12 Manager with the Missouri Gaming Commission.

13 Under Tab G, we have a request for waiver for
14 institutional investor for up to 20 percent ownership from
15 Fine Capital Partners L.P.

16 Fine Capital Partners L.P. is a private investment firm
17 that provides investment management services to private pooled
18 investment vehicles. They principally manage equity assets
19 for university endowments and foundations.

20 Fine has approximately 751.7 million assets under
21 management. Fine currently holds 9.8 percent of Light &
22 Wonder, Inc.

23 I'd be happy to answer any questions you might have.

24 CHAIRMAN ZIMMERMAN: I only have one question,
25 Ms. Wieberg. You already mentioned that it's 9.8 percent of

1 Light & Wonder. How long have they owned that percentage?

2 MS. WIEBERG: I think that they have held it since
3 February, I believe, is when they filed with the SEC; but I'd
4 have to double check that for sure and get back with you.

5 CHAIRMAN ZIMMERMAN: So this waiver takes them up to
6 the 9.8, not above that?

7 MS. WIEBERG: It would take them up to 20 percent.

8 CHAIRMAN ZIMMERMAN: Up to 20, okay. Thank you.

9 Hopefully nobody had any other questions. Sorry about
10 that.

11 I move to approve Resolution 23-069. Is there a
12 second?

13 COMMISSIONER CONWAY: Second.

14 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
15 would you call the roll?

16 MS. FRANKS: Chairman Zimmerman?

17 CHAIRMAN ZIMMERMAN: Approved.

18 MS. FRANKS: Commissioner Conway?

19 COMMISSIONER CONWAY: Approved.

20 MS. FRANKS: Commissioner Hane?

21 COMMISSIONER HANE: Approved.

22 MS. FRANKS: Commissioner Spaulding?

23 COMMISSIONER SPAULDING: Approved.

24 MS. FRANKS: By your vote, you've adopted Resolution
25 Number 23-069.

1 CHAIRMAN ZIMMERMAN: We're now ready to move to close
2 our first open session. I move for closed meeting under
3 Sections 313.847, Investigatory, Proprietary and Application
4 Records, and 610.021, Legal Actions and Matters Subject to
5 Attorney Client Privilege and Legal Work Product, Personnel,
6 Contracts and Records Protected from Disclosure by Law.

7 Is there a second?

8 COMMISSIONER HANE: Second.

9 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
10 would you call the roll?

11 MS. FRANKS: Chairman Zimmerman?

12 CHAIRMAN ZIMMERMAN: Approved.

13 MS. FRANKS: Commissioner Conway?

14 COMMISSIONER CONWAY: Approved.

15 MS. FRANKS: Commissioner Hane?

16 COMMISSIONER HANE: Approved.

17 MS. FRANKS: Commissioner Spaulding?

18 COMMISSIONER SPAULDING: Approved.

19 MS. FRANKS: We're in closed.

20 CHAIRMAN ZIMMERMAN: Thank you all.

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

REPORTER'S CERTIFICATE

I, Susanne E. Moon, Registered Professional Reporter, Certified Real-time Reporter, and Certified Court Reporter, certify that on September 27, 2023, I was present and reported the proceedings held before the Missouri Gaming Commission, and I further certify that the foregoing 17 pages contain a true and accurate transcription of the proceedings.

Susanne Moon

Susanne E. Moon, RPR, CRR, CCR #473

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

- 2 -

20-year [1] 5:3
2022 [1] 8:22
2023 [6] 1:10; 2:10; 7:1, 15; 12:20; 18:7
2024 [1] 14:5
23-065 [2] 10:1, 14
23-066 [2] 11:24; 12:12
23-067 [2] 13:6, 20
23-068 [2] 14:16; 15:5
23-069 [2] 16:11, 25
29th [1] 7:1

- 3 -

30th [1] 7:1
313.847 [1] 17:3
3417 [1] 1:4

- 6 -

610.021 [1] 17:4
65109 [1] 1:5

- 7 -

751.7 [1] 15:20

- A -

a.m. [1] 1:11
aaron [1] 8:9
above [2] 6:2; 16:6
accurate [1] 18:10
achievement [1] 3:10
actions [1] 17:4
adopt [3] 6:10; 11:24
adopted [7] 6:23; 7:14; 10:13; 12:11; 13:19; 15:4; 16:24
agencies [1] 4:3
agenda [5] 6:10, 11, 23; 13:21; 15:7
ahead [1] 13:24
alfred [1] 11:14
analysis [2] 12:25; 14:10
analysts [4] 4:2; 7:23; 12:22; 14:7
angle [10] 1:21; 2:12; 6:14; 7:5; 10:4; 12:2; 13:9; 14:19; 16:14; 17:9
answer [5] 8:18; 11:21; 13:2; 14:12; 15:23
applause [1] 6:8

1 applicants [5] 7:17, 25; 8:3, 5; 10:24
2 application [4] 10:22; 12:17; 14:2; 17:3
3 appointed [1] 2:6
4 appreciate [1] 5:2
5 appreciation [1] 4:23
6 appropriate [1] 3:18
7 approve [4] 9:25; 13:6; 14:16; 16:11
8 approved [33] 6:16, 18, 20, 22; 7:2, 7, 9, 11, 13; 10:6, 8, 10, 12; 12:4, 6, 8,
9 10; 13:12, 14, 16, 18; 14:22, 24; 15:1, 3; 16:17, 19, 21, 23; 17:12, 14, 16,
10 18
11 approximately [1] 15:20
12 area [3] 3:25; 4:6; 9:10
13 areas [1] 4:6
14 argosy [2] 8:7; 9:19
15 aristocrat [2] 11:2, 4
16 assets [2] 15:18, 20
17 assistant [1] 1:21
18 attending [1] 2:25
19 attorney [1] 17:5
20 august [5] 6:25; 7:15; 8:21, 22

- B -

12 background [2] 7:24; 10:20
13 barry [1] 11:12
14 basically [1] 9:1
15 before [3] 1:3; 9:17; 18:8
16 begin [1] 2:5
17 being [2] 8:5; 10:25
18 berkowitz [2] 8:7; 9:8
19 beyond [1] 6:3
20 board [2] 8:14; 11:8
21 both [2] 3:14; 4:25
22 bowlus [1] 8:9
23 boyd [1] 11:14
24 brian [1] 7:17
25 business [9] 2:22; 6:24; 12:13, 14, 18, 24; 13:22; 14:4, 9

- C -

21 call [10] 2:9, 12; 6:14; 7:5; 10:4; 12:2; 13:10; 14:20; 16:15; 17:10
22 capital [3] 15:8, 15, 16
23 care [1] 2:23
24 career [1] 3:4
25 casino [1] 8:7
ceoc [1] 12:17
certificate [3] 3:13; 4:11; 18:3
certified [2] 18:6
certify [2] 18:7, 9

1 chairman [57] 1:16; 2:2, 9, 13, 14, 21, 24; 3:15; 6:7, 13, 15, 16, 24; 7:4, 6,
2 7, 16, 20; 8:19; 9:5, 15, 21, 25; 10:3, 5, 6, 15, 18; 11:22; 12:1, 3, 4, 13,
3 16; 13:4, 9, 11, 12, 21, 25; 14:14, 19, 21, 22; 15:6, 10, 24; 16:5, 8, 14, 16,
4 17; 17:1, 9, 11, 12, 20
5 challenge [4] 3:18, 19; 4:25; 5:11
6 character [2] 8:2; 10:23
7 check [1] 16:4
8 cheryl [1] 8:13
9 chief [1] 8:11
10 chips [1] 3:18
11 city [5] 1:5; 3:25; 4:6; 5:6; 8:9
12 civil [2] 8:2; 10:23
13 client [1] 17:5
14 close [1] 17:1
15 closed [2] 17:2, 19
16 coin [1] 3:19
17 coins [2] 4:25; 5:11
18 coming [2] 3:11; 4:5
19 commission [17] 1:3, 16; 2:4, 7, 10; 3:14; 7:23; 8:17; 11:20; 12:18, 22;
20 13:2; 14:3, 7, 12; 15:12; 18:8
21 commissioner [67] 1:17, 18, 19; 2:6, 8, 15, 16, 17, 18, 19, 20; 6:12, 17, 18,
22 19, 20, 21, 22; 7:3, 8, 9, 10, 11, 12, 13; 10:2, 7, 8, 9, 10, 11, 12; 11:25;
23 12:5, 6, 7, 8, 9, 10; 13:8, 13, 14, 15, 16, 17, 18; 14:18, 23, 24, 25; 15:1, 2,
24 3; 16:13, 18, 19, 20, 21, 22, 23; 17:8, 13, 14, 15, 16, 17, 18
25 commissioners [6] 2:25; 7:21; 10:19; 12:17; 13:25; 15:10
commitment [3] 4:12, 24; 5:23
common [1] 9:9
companies [1] 9:13
company's [2] 12:24; 14:9
comprehensive [1] 7:24
conduct [1] 3:1
conducted [4] 7:23; 10:20; 12:22; 14:7
congratulations [3] 3:15; 4:21; 5:10
considerable [1] 5:7
consideration [8] 6:25; 7:16; 8:6; 10:15; 11:1; 12:14; 13:22; 15:7
consisted [2] 12:23; 14:8
contain [1] 18:9
contracts [1] 17:6
conway [22] 1:18; 2:15, 16; 6:12, 17, 18; 7:8, 9; 10:7, 8; 11:25; 12:5, 6;
13:13, 14; 14:23, 24; 16:13, 18, 19; 17:13, 14
corporal [4] 10:16, 18; 11:23
corporation [1] 11:15
correct [1] 3:6
counsel [2] 1:22, 23
couple [2] 3:3, 9
credit [2] 12:24; 14:9
criminal [2] 8:2; 10:23
currently [2] 10:24; 15:21

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

- D -

date [2] 9:3
david [1] 1:17
deal [1] 5:21
dedicated [1] 4:17
dedication [3] 4:12, 22; 6:9
deputy [1] 1:23
dese [1] 3:3
designated [1] 1:21
different [1] 9:12
director [11] 1:20; 8:8, 14, 15; 11:2, 4, 6, 10, 12, 14, 16
disclosure [1] 17:6
discussion [8] 6:13; 7:4; 10:3; 12:1; 13:9; 14:19; 16:14; 17:9
dominik [1] 11:8
double [1] 16:4
doza [4] 10:16, 18; 11:23
drive [1] 1:4
duties [1] 9:2

- E -

endowments [1] 15:19
entity [4] 12:14, 19; 13:22; 14:4
equipment [1] 5:20
equity [1] 15:18
especially [1] 4:4
etienne [1] 11:2
evan [1] 11:16
evans [1] 1:23
everyone [2] 2:2, 3
executive [1] 1:20
expire [3] 8:22; 12:19; 14:4

- F -

fact [3] 4:7, 11; 5:13
february [1] 16:3
fernandez [1] 11:4
filed [1] 16:3
financial [9] 4:1; 7:23; 8:2, 11; 12:22, 24; 14:7, 9; 15:11
findings [4] 8:16; 11:19; 13:1; 14:11
fine [5] 15:8, 15, 16, 20, 21
firm [1] 15:16
first [7] 2:22; 3:1; 6:1; 9:11, 15, 18; 17:2
floor [4] 7:19; 12:15; 13:23; 15:9
folks [1] 6:8
following [2] 8:5; 10:25
follows [1] 5:24
foregoing [1] 18:9

1 fortunate [1] 4:14
forum [1] 4:8
2 forward [4] 3:2, 24; 5:4, 12
foundations [1] 15:19
3 franks [45] 1:21; 2:13, 15, 17, 19; 6:15, 17, 19, 21, 23; 7:6, 8, 10, 12, 14;
10:5, 7, 9, 11, 13; 12:3, 5, 7, 9, 11; 13:11, 13, 15, 17, 19; 14:21, 23, 25;
4 15:2, 4; 16:16, 18, 20, 22, 24; 17:11, 13, 15, 17, 19
frederic [1] 11:12
5 frequented [1] 8:4
full [1] 9:2
6 further [7] 10:3; 12:1; 13:9; 14:19; 16:14; 17:9; 18:9

- G -

8 galaxy [1] 8:13
game [1] 11:11
9 gaming [21] 1:3; 2:4, 7, 10; 3:14; 7:23; 8:13, 17; 11:6, 12, 14, 16, 20;
12:18, 22; 13:2; 14:3, 7, 12; 15:12; 18:8
10 general [5] 1:22, 23; 8:2; 9:7; 10:23
geographical [1] 9:10
11 gerald [1] 11:2
gina [2] 5:4, 10
12 glad [4] 8:18; 11:21; 13:2; 14:12
good [7] 2:2, 24; 7:21; 10:18; 12:16; 13:25; 15:10

- H -

14 handled [1] 3:10
15 handles [1] 5:19
hane [22] 1:17; 2:17, 18; 6:19, 20; 7:3, 10, 11; 10:9, 10; 12:7, 8; 13:8,
16 15, 16; 14:25; 15:1; 16:20, 21; 17:8, 15, 16
happy [1] 15:23
17 harrah's [1] 8:9
hearing [1] 1:9
18 heather [2] 1:22; 8:11
hector [1] 11:4
19 held [2] 16:2; 18:8
highway [4] 7:22; 10:19; 12:21; 14:6
20 holcomb [9] 7:17, 18, 20; 8:19; 9:11, 18, 22, 23, 24
holds [1] 15:21
21 hollywood [1] 9:19
hope [1] 5:16
22 hopefully [1] 16:9

- I -

24 inclement [1] 5:25
included [2] 8:1; 10:22
25 incorporated [6] 8:13; 11:5, 7, 13, 17; 14:2
independent [2] 8:14; 11:10

1 i n d i v i d u a l s [1] 8:21
2 i n f a n c y [1] 5:17
3 i n q u i r i e s [2] 8:2; 10:23
4 i n s i d e r [1] 4:10
5 i n s t i t u t i o n a l [2] 15:7, 14
6 i n t e g r i t y [1] 5:24
7 i n t e r b l o c k [1] 8:11
8 i n t e r n a t i o n a l [1] 11:11
9 i n v e s t i g a t i o n [5] 10:20; 12:23; 13:1; 14:8, 11
10 i n v e s t i g a t i o n s [5] 7:24; 8:1; 10:22; 11:19; 15:11
11 i n v e s t i g a t i v e [2] 8:16; 11:19
12 i n v e s t i g a t o r s [5] 7:22; 8:17; 10:19; 12:21; 14:6
13 i n v e s t i g a t o r y [1] 17:3
14 i n v e s t m e n t [3] 15:16, 17, 18
15 i n v e s t o r [2] 15:7, 14
16 i s s u e [1] 8:25
17 i s s u e d [2] 8:24; 9:3
18 i t e m [5] 2:22; 6:24; 12:13; 13:21; 15:6

- J -

11 j a c o b [2] 8:7; 9:8
12 j a s o n [1] 12:14
13 j e f f [1] 5:5
14 j e f f e r s o n [1] 1:5
15 j e r l e c k i [1] 4:13
16 j o a n n [4] 5:12, 13, 18
17 j o b s [1] 4:18
18 j o s e p h [1] 11:6
19 j u d g e [3] 3:15; 8:20, 25
20 j u r i s d i c t i o n s [2] 8:3; 10:24

- K -

21 k a n s a s [4] 3:25; 4:6; 8:9; 9:19
22 k a r e n [2] 3:2, 3
23 k e e p s [1] 6:9
24 k e v i n [2] 1:19; 2:6
25 k i n d [1] 9:7
26 k n i p p [1] 1:4
27 k o n d r a [1] 8:13
28 k y l e e [3] 15:8, 9, 11

- L -

29 l . p . [3] 15:8, 15, 16
30 l a d y [1] 5:21
31 l e g a l [2] 17:4, 5
32 l e i s u r e [4] 11:2, 7, 12, 16
33 l e o n a r d o [1] 11:4

1 let's [2] 2:21; 6:7
level [4] 3:11, 12; 7:17, 24
2 license [9] 8:23, 24; 9:1, 2, 3, 4; 10:21; 12:19; 14:4
licenses [1] 8:21
3 licensing [1] 3:11
licensure [1] 7:17
4 light [4] 8:15; 14:2; 15:21; 16:1
limited [2] 8:1; 11:3
5 litigation [2] 12:24; 14:9
little [1] 5:17
6 lived [1] 8:3
longer [2] 5:15, 16
7 louis [2] 4:6; 5:6

- M -

9 major [1] 3:10
manage [1] 15:18
10 management [3] 11:8; 15:17, 21
manager [4] 8:10, 12; 9:8; 15:12
11 marshall [1] 11:6
matters [1] 17:4
12 mcgrail [6] 2:24; 3:8, 17, 22; 5:3, 16
mctheeney [3] 12:15, 16; 13:5
13 meeting [3] 2:3, 10; 17:2
meetings [3] 7:1, 2, 15
14 melvin [1] 8:7
member [2] 2:22; 11:8
15 members [2] 2:25; 5:5
mentioned [1] 15:25
16 michael [1] 8:9
mike [1] 4:13
17 milestone [4] 2:25; 3:4; 4:21; 5:7
milestones [1] 3:23
18 million [1] 15:20
minutes [3] 6:25; 7:1, 14
19 miss [2] 3:8, 12
missouri [22] 1:3, 5; 2:4, 7, 10; 3:14; 7:22, 23; 8:16; 9:19; 10:19; 11:20;
20 12:18, 21, 22; 13:2; 14:3, 6, 7, 12; 15:12; 18:8
money [1] 4:16
21 moon [2] 18:5, 13
morning [8] 2:2, 5, 24; 7:21; 10:18; 12:16; 14:1; 15:10
22 morro [1] 8:15
most [1] 4:14
23 move [9] 6:10; 7:1; 9:25; 11:24; 13:6; 14:16; 16:11; 17:1, 2
much [3] 3:11; 5:24; 6:6
24 multi [1] 9:8
multi-property [1] 8:8
25 multiple [2] 9:10, 13

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

- N -

name [1] 15:11
national [1] 9:9
newly [1] 2:5
news [1] 4:10
nice [1] 4:7
nikki [1] 1:23
nobody [1] 16:9
none [7] 6:13; 7:4; 9:22; 10:4; 11:23; 13:5; 14:15
novo [1] 11:8

- O -

o'dell [3] 3:24; 4:1; 5:2
october [1] 14:5
office [3] 4:9; 5:6
officer [1] 8:12
only [1] 15:24
open [1] 17:2
opportunity [2] 4:4; 9:20
order [1] 2:11
ordering [1] 5:19
organization [1] 5:10
others [1] 4:5
outlying [1] 4:6
owned [1] 16:1
ownership [1] 15:14

- P -

padget [1] 3:24
paper [1] 5:21
partners [3] 15:8, 15, 16
passionate [1] 4:17
past [2] 4:3; 8:23
patrol [4] 7:22; 10:19; 12:21; 14:6
peggy [1] 1:20
pencil [1] 5:21
pending [1] 11:18
penn [1] 9:9
people [1] 4:14
percent [4] 15:14, 21, 25; 16:7
percentage [1] 16:1
perfect [1] 9:5
person [2] 5:18; 10:20
personnel [1] 17:5
persons [1] 10:16
phillipe [1] 11:2
picture [1] 4:9

1 pooled [1] 15:17
powers [1] 9:2
2 practice [1] 9:9
present [6] 2:14, 16, 18, 20; 4:10; 18:7
3 presentation [4] 7:18; 10:17; 13:23; 15:9
presented [2] 8:5; 10:25
4 pretty [1] 9:9
principal [1] 1:21
5 principally [1] 15:18
private [2] 15:16, 17
6 privilege [1] 17:5
probably [1] 5:17
7 proceedings [2] 18:8, 10
procurement [1] 5:18
8 product [1] 17:5
professional [1] 18:5
9 professionalism [1] 5:24
profile [2] 12:24; 14:9
10 properties [6] 9:8, 10, 13; 11:7, 13, 17
proprietary [1] 17:3
11 protected [1] 17:6
provided [4] 8:16; 11:19; 13:1; 14:11
12 provides [1] 15:17

- Q -

14 question [4] 8:20; 9:7; 15:24
questions [10] 8:18; 9:22; 11:21, 22; 13:3, 4; 14:13, 14; 15:23; 16:9
15 quick [1] 8:19
quite [1] 5:23
16 quorum [1] 2:21

- R -

18 racic [1] 11:8
randall [1] 11:14
19 rare [1] 9:18
ravich [1] 11:10
20 reached [1] 3:4
reaching [1] 4:21
21 reading [1] 9:6
ready [1] 17:1
22 real-time [1] 18:6
receive [1] 4:10
23 received [1] 8:21
recognition [2] 2:23; 3:20
24 recognitions [1] 3:1
recognize [8] 3:13, 23; 4:4, 8, 18, 20; 5:9; 6:4
25 recognizing [1] 2:5
records [2] 17:4, 6

1 registered [1] 18:5
2 relicensing [2] 12:23; 14:8
3 relicensure [1] 10:16
4 renewal [2] 12:18; 14:3
5 renewals [4] 10:21, 25; 12:14; 13:22
6 reported [1] 18:7
7 reporter [3] 18:5, 6
8 reporter's [1] 18:3
9 request [1] 15:13
10 requests [1] 11:18
11 reside [1] 10:24
12 resolution [10] 9:25; 10:13; 11:24; 12:11; 13:6, 19; 14:16; 15:4; 16:11, 24
13 retirement [1] 3:13
14 retiring [1] 3:5
15 review [5] 8:17; 10:22; 11:20; 12:23; 14:8
16 richardson [2] 1:20; 8:25
17 richenberger [1] 1:22
18 rights [1] 9:1
19 risk [1] 8:10
20 riverside [1] 8:7
21 roll [9] 2:12; 6:14; 7:5; 10:4; 12:2; 13:10; 14:20; 16:15; 17:10
22 rollo [1] 8:11
23 round [1] 6:8
24 running [1] 6:9

- S -

14 safety [1] 8:10
15 sale [2] 5:15; 6:6
16 salt [1] 6:1
17 samantha [1] 11:10
18 same [3] 4:23; 5:10; 9:10
19 scheduled [2] 12:19; 14:4
20 schwartz [1] 11:12
21 scott [1] 11:16
22 seaton [3] 13:23, 25; 14:15
23 second [16] 6:11, 12; 7:2, 3; 10:1, 2; 11:24, 25; 13:7, 8; 14:17, 18; 16:12,
24 13; 17:7, 8
25 sections [1] 17:3
security [1] 8:10
seeing [7] 6:13; 7:4; 9:22; 10:3; 11:23; 13:5; 14:15
seems [1] 5:15
seen [3] 9:15, 16, 19
sense [1] 9:5
september [5] 1:10; 2:3, 10; 12:19; 18:7
sergeant [15] 7:17, 18, 20; 8:19; 9:11, 18, 22, 23, 24; 12:14, 16; 13:4, 22;
14:15
service [4] 4:19; 5:9, 23; 6:4
services [1] 15:17
session [1] 17:2

1 several [3] 2:25; 3:22; 4:5
shanks [4] 3:2, 7, 16, 21
2 short [1] 4:13
show [1] 8:22
3 sidewalk s [1] 6:2
signed [1] 3:14
4 significant [2] 4:21; 5:13
since [1] 16:2
5 sometimes [1] 4:8
sorry [1] 16:9
6 spaulding [23] 1:19; 2:6, 8, 19, 20; 6:21, 22; 7:12, 13; 10:2, 11, 12; 12:9,
10; 13:17, 18; 14:18; 15:2, 3; 16:22, 23; 17:17, 18
7 specialist [1] 3:25
staff [4] 8:17; 11:20; 13:2; 14:12
8 started [2] 2:22; 3:3
state [6] 3:10; 4:3; 7:22; 10:19; 12:21; 14:6
9 states [1] 9:12
stay [3] 4:15, 17; 5:16
10 stephen [1] 8:15
still [1] 5:17
11 subject [1] 17:4
submitted [2] 12:17; 14:2
12 such [2] 3:12; 5:20
susanne [2] 18:5, 13
13 swiss [1] 11:9

- T -

15 take [1] 16:7
takes [1] 16:5
16 taking [1] 2:23
talking [1] 4:13
17 team [2] 2:22; 5:5
technologies [1] 11:5
18 technology [1] 11:11
temporary [4] 8:21, 23; 9:1, 4
19 ten-year [1] 3:23
thoman [1] 11:14
20 three [1] 8:21
thrown [1] 6:1
21 time [1] 4:13
times [1] 5:25
22 today [1] 3:1
today's [2] 6:11; 15:6
23 toner [2] 5:21, 22
total [1] 3:9
24 transcript [1] 1:9
transcription [1] 18:10
25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

- U -

under [3] 15:13, 20; 17:2
uni que [1] 9:12
uni versity [1] 15:19
updates [1] 10:20
urdang [1] 11:16
usu ally [2] 4:8; 6:1

- V -

vehi cles [1] 15:18
very [4] 4:14, 17; 5:24; 6:6
vote [7] 6:23; 7:14; 10:13; 12:11; 13:19; 15:4; 16:24

- W -

wai ver [3] 15:7, 13; 16:5
wal ter [1] 11:6
wanted [2] 9:6, 13
we'd [2] 3:19; 5:9
weather [1] 5:25
week [1] 3:6
wel come [2] 2:3, 6
wie berg [6] 15:8, 10, 11, 25; 16:2, 7
will iam [1] 8:15
wonder [4] 8:15; 14:2; 15:22; 16:1
work [4] 4:15, 16; 5:5; 17:5
worked [2] 4:2; 8:4
work ing [1] 3:3
wrong [1] 9:6

- Y -

years [15] 3:3, 5, 9; 4:1, 2, 12, 19, 20, 23; 5:7, 13, 17, 23; 8:22
yours [1] 13:23

- Z -

zi mmerman [52] 1:16; 2:2, 9, 13, 14, 21; 6:7, 13, 15, 16, 24; 7:4, 6, 7, 16,
20; 8:19; 9:5, 15, 21, 25; 10:3, 5, 6, 15; 11:22; 12:1, 3, 4, 13, 16; 13:4,
9, 11, 12, 21; 14:14, 19, 21, 22; 15:6, 24; 16:5, 8, 14, 16, 17; 17:1, 9, 11,
12, 20

MISSOURI GAMING COMMISSION
Second Open Session Minutes
September 27, 2023

The Missouri Gaming Commission (the “Commission”) went into the second open session at approximately 12:50 p.m. on September 27, 2023, at the Missouri Gaming Commission, 3417 Knipp Drive, Jefferson City, Missouri.

Chairman Zimmerman moved to adjourn the second open session. Commissioner Spaulding seconded the motion, and after a roll call vote was taken, Zimmerman – yes, Conway – yes, Hane – yes and Spaulding – yes, the motion passed unanimously.

The meeting ended at 12:50 p.m.