



***State of Missouri***  
***Office of Administration***  
***Office of Equal Opportunity***

*Doug Nelson*  
*Commissioner of Administration*

*Walter J. Pearson*  
*Interim Director*

*This is to certify **VSM Engineering, LLC** qualifies as a **Woman-Owned Business Enterprise** that has met the eligibility criteria established by the State of Missouri, Office of Administration.*

A handwritten signature in black ink that reads "Walter J. Pearson".

---

*Walter J. Pearson, Interim Director, Office of Equal Opportunity*

*Certification Number W02413 Date of Issue 6/15/2015 Date of Expiration 4/9/2016*