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BEFORE THE MISSOURI GAMING COMMISSION
3417 KNIPP DRIVE
JEFFERSON CITY, MISSOURI 65109

TRANSCRIPT OF HEARING

October 23, 2024

9:30 A.M.

JAN ZIMMERMAN, Commission Chairman
DAVID W. HANE, Commissioner
PAT CONWAY, Commissioner (Appearing via phone)
KEVIN SPAULDING, Commissioner
MIKE LEARA, Executive Director

P R O C E E D I N G S

CHAIRMAN ZIMMERMAN: Good morning and welcome, everyone, to the October meeting of the Missouri Gaming Commission.

Before we get started, I want to take the opportunity to recognize General Counsel Heather Richenberger who will be leaving at the end of this month. Heather has been such a tremendous asset to the MGC during her tenure and recently stepped up to assume the role of Interim Director. She did double duty for the months since the Judge left, and I'm eternally grateful to her for her commitment and dedication to Gaming and to the citizens of Missouri.

I hope that she will still come and see us. You probably have better things to do on Wednesday mornings, but I hope that she's not a stranger because she has been such a huge, huge help to us during my time as the Chair. So thank you, Heather.

MS. RICHENBERGER: Thank you.

CHAIRMAN ZIMMERMAN: I'll now call the October 23, 2024 Missouri Gaming Commission Meeting to order. Angie, would you call the roll?

MS. FRANKS: Chairman Zimmerman?

CHAIRMAN ZIMMERMAN: Present.

MS. FRANKS: Commissioner Conway?

COMMISSIONER CONWAY: Present.

1 MS. FRANKS: Commissioner Hane?

2 COMMISSIONER HANE: Present.

3 MS. FRANKS: Commissioner Spaulding?

4 COMMISSIONER SPAULDING: Present.

5 CHAIRMAN ZIMMERMAN: We have a quorum, so let's get
6 started.

7 First we have Team Member Recognition. I believe
8 Deputy Director Nikki Evans has a presentation.

9 MS. EVANS: Good morning, Chairman and Commissioners.
10 This morning we have two team members to recognize.

11 First up is Seth Brown, and I know he's here because I
12 made eye contact with him. You can come up, Seth.

13 Seth joined the MGC in September 2019 as a Compliance
14 Auditor. Seth always brings a positive attitude to each and
15 every day at the MGC. He's a valued team member.

16 His co-workers describe him as gregarious and fun to be
17 around. They've also praised his hard work and willingness to
18 always learn and grow. Seth was recently promoted to a
19 supervisory position as Senior Compliance Auditor, which is a
20 testament to the value he brings to MGC.

21 Congratulations to Seth for five years at MGC, and we
22 look forward to many more years to come.

23 [ROUND OF APPLAUSE]

24 MS. EVANS: Today we also recognize Stephanie Runkle.
25 Stephanie is retiring at the end of the month. She joined MGC

1 in 2018 and has been an absolute asset in her time here.
2 Stephanie didn't want anyone making a fuss about her today, so
3 I'll make it short and sweet.

4 Our office will be a little less lively without your
5 smile, your laughter, and just your general positivity.
6 Everyone at MGC is grateful for the time that you spent with
7 us and that we were a small part of your life's journey, and
8 we wish you all the best in your well-earned retirement.

9 MS. RUNKLE: Thank you.

10 [ROUND OF APPLAUSE]

11 CHAIRMAN ZIMMERMAN: Thank you, Nikki.
12 Congratulations, Seth; and, Stephanie, and good luck to you in
13 the next part of your life's journey.

14 The first item on the agenda this morning is the
15 Adoption of the Agenda. I move that we adopt today's agenda.
16 Is there a second?

17 COMMISSIONER HANE: Second.

18 CHAIRMAN ZIMMERMAN: Any discussion? Seeing none,
19 Angie, would you call the roll?

20 MS. FRANKS: Chairman Zimmerman?

21 CHAIRMAN ZIMMERMAN: Approved.

22 MS. FRANKS: Commissioner Conway? Commissioner Conway?

23 COMMISSIONER CONWAY: Approved.

24 MS. FRANKS: Commissioner Hane?

25 COMMISSIONER HANE: Approved.

1 MS. FRANKS: Commissioner Spaulding?
2 COMMISSIONER SPAULDING: Approved.
3 MS. FRANKS: By your vote, you've adopted the agenda.
4 CHAIRMAN ZIMMERMAN: The next item of business is
5 Consideration of Minutes from the two September Meetings. I
6 move that the minutes from the September 24th and 25th
7 meetings be approved. Is there a second?
8 COMMISSIONER SPAULDING: Second.
9 CHAIRMAN ZIMMERMAN: Any discussion? Seeing none,
10 Angie, would you call the roll?
11 MS. FRANKS: Chairman Zimmerman?
12 CHAIRMAN ZIMMERMAN: Approved.
13 MS. FRANKS: Commissioner Conway?
14 COMMISSIONER CONWAY: Approved.
15 MS. FRANKS: Commissioner Hane?
16 COMMISSIONER HANE: Approved.
17 MS. FRANKS: Commissioner Spaulding?
18 COMMISSIONER SPAULDING: Approved.
19 MS. FRANKS: By your vote, you've adopted the minutes
20 of the September 24th and 25th, 2024 meetings.
21 CHAIRMAN ZIMMERMAN: Next we have Consideration of
22 Licensure of Level I Key Applicants, Resolution 24-050. I
23 believe Sergeant Jason McTheeney, you have the floor.
24 SERGEANT MCTHEENEY: Good morning, Chairman and
25 Commissioners. Missouri State Highway Patrol Investigators

1 and Missouri Gaming Commission Financial Analysts conducted
2 comprehensive background investigations on Key and Level I
3 applicants.

4 The investigations included, but were not limited to,
5 civil, criminal, financial, and general character inquiries
6 that were made in the jurisdictions where the applicants have
7 lived, worked, and frequented.

8 The following applicants are being presented for your
9 consideration.

10 Chris Roger Burggraeve, Cartamundi NV, as an Outside
11 Director.

12 Yasushi Higuchi, Konami Gaming, as an Outside Director.

13 Hiroshi Matsumoto, Gaming Partners International USA as
14 President, Director, Treasurer, and Secretary.

15 Ameet Lalitkumar Patel, Bally's Corporation, Senior
16 Vice President and Regional General Manager West.

17 Alexander Lee Grimm, Argosy Riverside Casino as Vice
18 President of Finance and Chief Financial Officer.

19 Investigative findings were provided to the Missouri
20 Gaming Commission Staff for their review, and investigators
21 are available to answer any questions you might have. Thank
22 you.

23 CHAIRMAN ZIMMERMAN: I only have one question, Sergeant
24 McTheeney. I know you'd be disappointed if I didn't ask you
25 about part of a background. I was just curious why part of

1 the Patel background was in Palm Beach.

2 SERGEANT McTHEENEY: You test my memory, and I did that
3 one, so let me --

4 CHAIRMAN ZIMMERMAN: I figured maybe it was just a trip
5 to Palm Beach.

6 SERGEANT McTHEENEY: I did not go to Palm Beach.

7 CHAIRMAN ZIMMERMAN: I just couldn't find anything in
8 his background that connected him to Palm Beach.

9 SERGEANT McTHEENEY: Oh, he owns property down there.
10 So in the financial section, Schedule D is Properties, and he
11 owns a condo down there.

12 CHAIRMAN ZIMMERMAN: Okay, thank you very much. Any
13 other questions for Sergeant McTheeney? All right, thank you
14 so much.

15 I move to approve Resolution 24-050. Is there a
16 second?

17 COMMISSIONER HANE: Second.

18 CHAIRMAN ZIMMERMAN: Any further discussion? All
19 right, Angie, would you call the roll.

20 MS. FRANKS: Chairman Zimmerman?

21 CHAIRMAN ZIMMERMAN: Approved.

22 MS. FRANKS: Commissioner Conway?

23 COMMISSIONER CONWAY: Approved.

24 MS. FRANKS: Commissioner Hane?

25 COMMISSIONER HANE: Approved.

1 MS. FRANKS: Commissioner Spaulding?

2 COMMISSIONER SPAULDING: Approved.

3 MS. FRANKS: By your vote, you've adopted Resolution
4 Number 24-050.

5 CHAIRMAN ZIMMERMAN: Next we have Consideration of
6 Relicensure of Key Persons, Resolution 24-051. Corporal Don
7 Doza will make the presentation.

8 CORPORAL DOZA: Good morning, Ms. Chairman and
9 Commissioners.

10 Missouri State Highway Patrol Investigators conducted
11 background investigation updates on Key Person License
12 renewals. The investigations included an application review
13 as well as civil, criminal, and general character inquiries
14 made in the jurisdictions where the applicants currently
15 reside.

16 The following renewals are being presented for your
17 consideration.

18 Rachel Marie Barber, Senior Vice President and CTO,
19 International Game Technology PLC.

20 Arnaud Jean-Louis de Cartier de Marchienne, Director,
21 Cartamundi NV.

22 Raoul Emile Andre Marie Ghislain de Cartier de
23 Marchienne, Director, Brepols Group NV.

24 Jean-Louis Marie Ghislain de Cartier de Marchienne,
25 Director, Cartamundi NV.

1 Dimitri Philippe de Somer, Director, Cartamundi NV.

2 Frederic Christian Jean Marie de Somer, Director,
3 Cartamundi NV.

4 John August Marie Hubert de Somer, Director, Van
5 Genechten NV.

6 Philippe Edmond Marie Hubert Jean de Somer, Director,
7 Van Genechten NV.

8 Lance Matthew George, Vice President, General Manager,
9 PENN Entertainment, Incorporated.

10 Adam Terry Jerusalem, Chief Financial Officer, NRT
11 Technology Corporation.

12 Mark Foster Labay, Executive VP, CFO, Treasurer,
13 Director, Everi Payments, Incorporated.

14 Stefaan Damiaan Luc Merckx, Chairman of the Board and
15 Director, Cartamundi, Incorporated.

16 Stephen William Morro, Director, Light & Wonder,
17 Incorporated.

18 Patrick Joseph Ramsey, Non-Executive Director,
19 Aristocrat Leisure Limited.

20 Investigative findings were provided to the Missouri
21 Gaming Commission Staff for their review, and I would be glad
22 to answer any questions you might have. Thank you.

23 CHAIRMAN ZIMMERMAN: I don't have any questions. Any
24 questions for Corporal Doza? Pat?

25 COMMISSIONER CONWAY: No, not really. I was kind of

1 curious; so many of the applicants were in Erlanger, Kentucky.
2 Is that Cartamundi's headquarters?

3 CHAIRMAN ZIMMERMAN: Did you hear him okay?

4 CORPORAL DOZA: Yes. Erlanger, Kentucky, that's
5 correct.

6 CHAIRMAN ZIMMERMAN: That's where they're
7 headquartered?

8 CORPORAL DOZA: Yes.

9 CHAIRMAN ZIMMERMAN: Did you hear that, Pat?

10 COMMISSIONER CONWAY: Yes, I did. Thank you.

11 CHAIRMAN ZIMMERMAN: All right. No other questions?
12 Thank you.

13 I move to approve Resolution 24-051. Is there a
14 second?

15 COMMISSIONER CONWAY: Second.

16 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
17 would you call the roll?

18 MS. FRANKS: Chairman Zimmerman?

19 CHAIRMAN ZIMMERMAN: Approved.

20 MS. FRANKS: Commissioner Conway?

21 COMMISSIONER CONWAY: Approved.

22 MS. FRANKS: Commissioner Hane?

23 COMMISSIONER HANE: Approved.

24 MS. FRANKS: Commissioner Spaulding?

25 COMMISSIONER SPAULDING: Approved.

1 MS. FRANKS: By your vote, you've adopted Resolution
2 Number 24-051.

3 CHAIRMAN ZIMMERMAN: Next we have Consideration of
4 Relicensure of Certain Suppliers and Key Business Entities,
5 LNW Gaming, Resolution 24-052, and Light & Wonder,
6 Incorporated, Resolution 24-053. Sergeant Sammy Seaton will
7 make the presentation, but we'll vote separately on the two
8 items.

9 SERGEANT SEATON: Chairman Zimmerman and Commissioners,
10 good morning. On July 3, 2024, MGC Key Business Entity
11 License Holder Light & Wonder, Inc. and its wholly-owned
12 subsidiary, LNW Gaming, Inc., an MGC licensed supplier
13 company, each submitted an application to the Commission
14 seeking renewal of their current licenses which are set to
15 expire on October 31, 2024.

16 Light & Wonder is a global gaming company which,
17 through its subsidiary companies, including LNW Gaming,
18 specializes in the design, development, manufacture, and
19 marketing of casino-style gaming equipment, machines, system
20 technology, and game content across multiple platforms.

21 Missouri State Highway Patrol Investigators and MGC
22 Financial Analysts conducted licensing renewal investigations
23 which consisted of, but were not limited to, financial
24 reviews, feedback from Missouri casino operators,
25 jurisdictional inquiries, a review of disciplinary action,

1 litigation, business credit profiles, and a review of the key
2 persons associated with the companies.

3 The results of these investigations were provided to
4 the MGC Staff for their review, and I'd be happy to answer any
5 questions you may have.

6 CHAIRMAN ZIMMERMAN: Anyone have any questions for
7 Sergeant Seaton? Thank you.

8 I move to approve Resolution 24-052. Is there a
9 second?

10 COMMISSIONER HANE: Second.

11 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
12 would you call the roll?

13 MS. FRANKS: Chairman Zimmerman?

14 CHAIRMAN ZIMMERMAN: Approved.

15 MS. FRANKS: Commissioner Conway?

16 COMMISSIONER CONWAY: Approved.

17 MS. FRANKS: Commissioner Hane?

18 COMMISSIONER HANE: Approved.

19 MS. FRANKS: Commissioner Spaulding?

20 COMMISSIONER SPAULDING: Approved.

21 MS. FRANKS: By your vote, you've adopted Resolution
22 Number 24-052.

23 CHAIRMAN ZIMMERMAN: Thank you. I move to approve
24 Resolution 24-053. Is there a second?

25 COMMISSIONER SPAULDING: Second.

1 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
2 would you call the roll?

3 MS. FRANKS: Chairman Zimmerman?

4 CHAIRMAN ZIMMERMAN: Approved.

5 MS. FRANKS: Commissioner Conway?

6 COMMISSIONER CONWAY: Approved.

7 MS. FRANKS: Commissioner Hane?

8 COMMISSIONER HANE: Approved.

9 MS. FRANKS: Commissioner Spaulding?

10 COMMISSIONER SPAULDING: Approved.

11 MS. FRANKS: By your vote, you've adopted Resolution
12 Number 24-053.

13 CHAIRMAN ZIMMERMAN: Thank you. Our next item of
14 business is Consideration of Relicensure of Class B Licensees,
15 Resolution 24-054, and I'd like to invite Ameristar Casino
16 Kansas City GM Keith Henson and Julie Allen, Director of
17 Regulatory Compliance, to make the presentation. Welcome.

18 MR. HENSON: Thank you. Good morning. We were just up
19 here about two months ago for the Class A license, so a lot of
20 what we have to talk about is a little bit redundant so we'll
21 keep it succinct today.

22 I do have our colleagues and want to start by
23 introducing my colleagues. So again, Keith Henson, and I was
24 originally licensed in Missouri 18 years ago and I'm the
25 rookie of the group of my colleagues.

1 To my right is Julie Allen, who's our Director of
2 Regulatory Compliance, and Julie is hitting her 30th year in
3 Missouri of being licensed in our state.

4 Behind me is Shawn Ledbetter, our Director of
5 Regulatory Compliance at Ameristar St. Charles of 25 years of
6 being licensed.

7 And then my colleague, Doug Lang, our Senior Vice
8 President of Operations at St. Charles, oversees day-to-day
9 operations with over 21 years of experience here in Missouri
10 of which obviously we're very proud.

11 So I will get into Kansas City and our home dock of
12 Port of KC. You know, we far exceed any of the expectations
13 through charitable giving, through economic development,
14 through our MBE and WBE expectations. And, you know, they're
15 a partner of ours throughout. They're kind of a silent
16 partner, considering where we're located, but yet we continue
17 to work very closely to ensure that we uphold all of our
18 obligations with the original authority and the home dock
19 requirement.

20 Our capital investments, and these are physical capital
21 investments at the property level over the last year and then
22 this previous year that we're in. This doesn't include all of
23 the IT and technology, the slot machines. This really is what
24 are we physically doing to the plant.

25 We've completely renovated our steakhouse, our

1 ballrooms, we converted an old buffet space to a ballroom to
2 cater to that group and convention business. We renovated and
3 rebranded one of our bars to a Stardust Bar as well as our
4 cafe, we have a new cafe on property called Cafe Primo right
5 inside the main entrance.

6 A good bit of our projects are infrastructure:
7 escalators, elevators, which are a considerable investment
8 within the property, as well as a hotel room remodel as it
9 relates to carpet, FF&E, a lot of back-of-the-house items
10 related to employee safety. I'll get into a little bit more
11 of the safety protocols when we talk about our crime
12 statistics as well.

13 But we have installed a weapons detection system so
14 that all of our team members as well as our guests must go
15 through a weapons detection system before they come on the
16 casino floor or into the property as well as isolated employee
17 parking to help protect our team members while they're on
18 property.

19 Crime statistics are a good story for us. We continue
20 to be tougher. There's a lot of press about how our overall
21 environment after Covid became pretty tough, and our
22 environment wasn't indifferent to that. We ensure that we
23 follow very strict guidelines of who should be on the property
24 and we remove those who shouldn't be.

25 When you look at our underage persons on the gaming

1 floor, we had three in all of 2023. You know, with over three
2 million people coming onto the casino floor, I think that's a
3 pretty remarkable statistic, and we use the latest technology
4 to ensure that we are checking IDs, scanning IDs and ensuring
5 that we don't allow any fraudulent IDs on the floor.

6 We have had our statistics in 2023 and continuing into
7 2024 down from the previous years, down in intoxicated, down
8 in drugs, down in fraudulent IDs, and we do believe that that
9 is both a testament to our team as well as to the testament of
10 the technology that we've deployed.

11 Underage gaming is most important to us. We put every
12 single team member through what we call *Are You 21 Training?*
13 Where they go through extensive training to identify and to
14 prevent underage from coming on the floor. We hold all of our
15 team members accountable for being aware and asking for IDs
16 just in case they get by that first pass of security. If that
17 were to happen, our team members are also being trained on how
18 to identify anybody underage.

19 Our charitable contributions is really -- we're well
20 known for it. We give to various different community
21 organizations from Children's Mercy Hospital to Wayside Waifs
22 to Happy Bottoms. The list goes on and on. What we're most
23 proud about is this usually comes from our team members.

24 We have a committee of team members on our property who
25 come to us with organizations they want to support. We vet

1 those organizations, and that's where we spend both our time
2 and our financial contributions; but also our volunteerism of
3 our team members, we track as well.

4 Economic development through our gaming taxes, you
5 know, \$52 million a year. That's both through the real
6 estate, state, local, gaming taxes, and admission fees; and
7 then on top of that, over \$27 million in compensation directly
8 to our team members at Ameristar Kansas City. We have 620
9 total employees on property.

10 Our MBE and WBE, we have averaged about 27 percent
11 total spent on Minority Business Enterprises and Women
12 Business Enterprises. This graph changes as the years go on
13 as certain organizations can go between the two, between
14 minority and through women-owned businesses, so that's when
15 you see the fluctuations. Most of the time, it's just where
16 they end up on the column, and I know our colleagues will be a
17 testament to us exceeding the expectations on this
18 requirement.

19 And really, with that said, most of what we covered on
20 the Class A would be redundant. So unless there's any
21 questions, I'll pass it to Mr. Lang.

22 CHAIRMAN ZIMMERMAN: I do have a question. You
23 mentioned -- you talked about MBE and WBE minority-owned
24 businesses, but I do have a question about management
25 diversity. I noticed in the information that was provided to

1 us that there was a comparison of both minority and women in
2 management positions, and both of those are lower than the
3 local population in Kansas City and just wondered if, you
4 know, you had any processes or programs in place maybe to work
5 on that.

6 MR. HENSON: Great question. You know, I know that our
7 team member population exceeds the diversity matrix for the
8 state of Kansas City. On our management team, we are
9 definitely lower on minorities, and our women continue to get
10 more and more.

11 We have a Women's Leadership Development Committee on
12 our property. Actually, Julie is a leader in that. You know,
13 our Director of Human Resources is a woman as well, as well as
14 we have a Regional Vice President; and between the three of
15 them, they're really focused on developing our women
16 leadership within the organization.

17 I think that's one major initiative that we continue to
18 work on. And then we also have team member resource groups
19 that are about bringing minorities up through the ranks and
20 showing them the way of how they can become leaders in our
21 organization, so definitely a focus of ours. We're not there
22 yet, but we continue to work on it.

23 CHAIRMAN ZIMMERMAN: I just wondered if you were
24 working with any local groups, Chamber of Commerce or, you
25 know, I know that there are leadership groups as well. Being

1 from Kansas City, I probably have an unfair advantage knowing
2 what's available to you all there and in connecting with folks
3 who might be able to help with that. It's hard to hire
4 anybody but, you know, obviously I know that you're focusing
5 on that.

6 MR. HENSON: Yeah. You know, I don't have any direct
7 examples of us working within the examples you gave us, but
8 would love to sit down and hear, you know, your perspective,
9 knowing how you've done it in Kansas City.

10 CHAIRMAN ZIMMERMAN: Certainly.

11 MR. HENSON: You know, we're kind of in an island in
12 Kansas City a little bit.

13 CHAIRMAN ZIMMERMAN: Yes.

14 MR. HENSON: And so we need to be able to get more
15 visibility in that area.

16 CHAIRMAN ZIMMERMAN: And I only had one other question
17 for you all. As far as the 2024 tax revenue, which is through
18 the end of July, does it appear that you're on track to meet
19 the increases that you've seen in the last three years?

20 MR. HENSON: I would say we're very steady. We
21 definitely don't see an increase in revenues. We are flat and
22 we've been down just a little bit as the year goes on, so I
23 wouldn't say an increase year over year, no.

24 CHAIRMAN ZIMMERMAN: But at least maybe meet that same
25 level --

1 MR. HENSON: Yeah, be close to it.

2 CHAIRMAN ZIMMERMAN: -- and I think around 48 million
3 the last several years.

4 MR. HENSON: I think it would be very close.

5 COMMISSIONER ZIMMERMAN: All right, thank you. Any
6 other questions? Pat, did you have anything?

7 COMMISSIONER CONWAY: No.

8 CHAIRMAN ZIMMERMAN: Okay.

9 MR. LANG: Very good. Thank you, Keith. All right, as
10 Keith mentioned earlier, we also received a great
11 recommendation from our mayor, Mayor Dan. He is not a silent
12 partner. We partner often and frequently with Mayor Dan, and
13 he's been a great resource for us in the community.

14 I almost feel guilty showing this slide after Keith
15 just showed his slide, as we've had almost \$85 million in
16 capital improvements that have directly benefited the property
17 and what our over three million guests do see each time that
18 they visit.

19 A majority of those, as you can see on the screen, a
20 couple of them we'll point out, full hotel room renovation.
21 We also had some what we call not-sexy projects with cooling
22 replacements and duct replacements and parking structure
23 repairs.

24 But in '24 and into '25, conference center expansion,
25 our Star Club, which is for our VIP guests, renovation is

1 underway as well, and we've touched two of our restaurants and
2 will continue to update our streetscape, restrooms, and
3 restaurants as '24 goes into '25.

4 Crime statistics, as Keith pointed out, we saw an
5 uptick for pent-up aggression and demand through '21 and '22.
6 That has settled in '23, as you see on the screen, and we
7 continue to see a downward trend in not only violations, but
8 just crime and disturbances through '23 into '24 as well.

9 Also piggy-backing on Keith, this continues to be of
10 utmost importance to the property and the company. As you can
11 see, we've scanned nearly 175,000 IDs in 2023 year to date
12 through September. It looks like we're on pace to get nearly
13 175,000 IDs scanned as well.

14 All of our security officers that are positioned at the
15 podium, and we often double and triple up the podium to ensure
16 no minors get through. We ID everyone that appears 30 years
17 of age and younger.

18 We do spread the love in our charitable contributions
19 and our community involvement. As you can see, the majority
20 of this, as Keith mentioned, does come directly from our team
21 members and groups and organizations that they enjoy
22 partnering with. Our team members donated over 75,000
23 directly in '22 and '23 from our Boyd Giving Campaign, and the
24 remaining balance of that fund came directly from Boyd.

25 Our economic impact and our tax contributions to

1 Missouri, not indifferent from Kansas City, is on par with
2 what it's been in previous years. Nearly \$70 million was paid
3 in '23, and to jump ahead and get ahead of your potential
4 question, Chairwoman, I do believe that we'll meet and/or be
5 relatively close to that number in '24 fiscal year. And over
6 \$45 million in wages and total compensation has been paid.

7 A little fun fact, Missouri, our St. Louis market in
8 Missouri is still ranked in the Top 10 of all U.S. gaming
9 markets in the United States.

10 And we're proud to be a four-time winner and back as
11 top work places in the State of Missouri from the *St. Louis*
12 *Post Dispatch*. I believe we are seventh in large companies in
13 the state, I'm proud of that accomplishment.

14 Our MBE/WBE spend, as you can see, in '21 we also had a
15 very similar dip to what you saw in previous slides from the
16 Kansas City property. That was in large part due to just the
17 way in which we ran the business in '21 coming into and out of
18 Covid as we did less promotional events in '21 and giveaways,
19 and that's where a large portion of our MBE/WBE spend goes.
20 But as you can see, we've continued to trend in the right
21 direction, and we're now at a spend -- as a percent, a spend
22 over what we were pre-Covid levels for MBE/WBE.

23 Any questions you guys have? If not, we do thank you
24 for your consideration and our relationship.

25 CHAIRMAN ZIMMERMAN: Well, I don't have a question, I

1 do have a comment. And I want to say it's really gratifying
2 to see that the City of St. Charles is funneling a significant
3 amount of the money that comes from the casino to Public
4 Safety.

5 MR. LANG: Absolutely.

6 CHAIRMAN ZIMMERMAN: Having been in Public Safety for
7 over 40 years, St. Charles is really doing an awesome job of
8 making sure that the money that comes from you all is going to
9 those important causes, so I really was appreciative of the
10 fact that St. Charles is doing a great job in putting that
11 money in the right places, I think, you know, for the City of
12 St. Charles, at least.

13 So congratulations to you all for raising that money
14 and to St. Charles for making sure that that money goes to
15 Police and Fire over the past five years that we were seeing.

16 It also appears that you all are doing well as far as
17 your management team with both minorities and females, so
18 congratulations to you all as well about that.

19 MR. LANG: Thank you. I appreciate the comments, will
20 make sure I share it with our leaders.

21 CHAIRMAN ZIMMERMAN: Absolutely. Questions for
22 Mr. Lang? Pat, any questions?

23 COMMISSIONER CONWAY: I'm good.

24 CHAIRMAN ZIMMERMAN: Okay. All right, seeing none,
25 we'll move on to public comments, and I'd like anyone from the

1 public to step up to the podium, state your name for the
2 record and keep your comments to five minutes or less about
3 either of the casinos. All right, seeing none, thank you all.

4 Next I'll ask John Masters to come forward and provide
5 an investigatory summary. Sergeant Masters, if you just want
6 to do both, we'll vote separately.

7 SERGEANT MASTERS: That would be great, thank you.

8 Good morning, Chairman Zimmerman and Commissioners.
9 Ameristar Casino Kansas City and Ameristar Casino St. Charles
10 submitted applications to the MGC in May of 2024 for the
11 renewal of their Class B Riverboat Gaming Licenses which are
12 scheduled to expire on October 31, 2024.

13 Missouri State Highway Patrol Investigators and MGC
14 Financial Analysts conducted the relicensing investigations
15 which consisted of feedback from affected municipal, county,
16 state, and federal governmental agencies, a financial
17 analysis, a review of disciplinary actions, litigation, and
18 business credit profiles as well as a review of key persons
19 associated with each company.

20 The findings of these investigations were provided to
21 the MGC Staff for their review, and investigating officers are
22 present to answer any questions you might have. Thank you.

23 CHAIRMAN ZIMMERMAN: Questions for Sergeant Masters
24 about Ameristar Kansas City? I just have one, John.
25 Elevator/escalator failure, has this been resolved? I think

1 that there was an inspection in October.

2 SERGEANT VERNON: Sergeant Brian Vernon. I spoke with
3 the supervisor of the inspection unit for the City of Kansas
4 City. He described the -- though they were failures, they
5 were very common issues that are commonly seen in inspections.
6 He said the operations at Ameristar are on par with what they
7 normally see. The inspections for October of '24 had not yet
8 been carried out as of Friday.

9 CHAIRMAN ZIMMERMAN: But no real safety concern? The
10 inspector in Kansas City didn't feel there was --

11 SERGEANT VERNON: No, ma'am. He reiterated several
12 times that nothing had been shut down, so it was -- though
13 they considered a failure, there was no safety issues
14 involved.

15 CHAIRMAN ZIMMERMAN: All right, thank you. Thank you
16 very much. Any other questions for Sergeant Masters about
17 Ameristar Kansas City? Okay. Go ahead, you still have the
18 floor.

19 SERGEANT MASTERS: I did both.

20 CHAIRMAN ZIMMERMAN: Okay, I'm sorry.

21 SERGEANT MASTERS: So if you have any questions for St.
22 Charles?

23 CHAIRMAN ZIMMERMAN: Any questions for St. Charles?
24 No? Pat?

25 COMMISSIONER CONWAY: No.

1 CHAIRMAN ZIMMERMAN: Next we'll hear from Jenny Hemmel,
2 Regulatory Auditor.

3 MS. HEMMEL: Good morning, Chairman, Commissioners. In
4 2024, the Missouri Gaming Commission Staff conducted an audit
5 of the MBE/WBE records for the Class B licensees, Ameristar
6 Casino Kansas City and Ameristar Casino St. Charles.

7 The results of our audit and specific details related
8 to any of those findings are located in the summary report in
9 your possession. If you all have any questions, I'll be happy
10 to answer them.

11 CHAIRMAN ZIMMERMAN: Any questions for Ms. Hemmel? No?
12 Thank you, ma'am.

13 Last, we will hear from Executive Director Mike Leara
14 with Staff recommendation.

15 EXECUTIVE DIRECTOR LEARA: Staff recommends relicensure
16 for both St. Charles and Kansas City Ameristar.

17 CHAIRMAN ZIMMERMAN: Any questions for Director Leara?
18 All right, thank you so much.

19 I move to approve Resolution 24-054 for Ameristar
20 Kansas City. Is there a second?

21 COMMISSIONER HANE: Second.

22 CHAIRMAN ZIMMERMAN: Any further discussion? Seeing
23 none, Angie, would you call the roll?

24 MS. FRANKS: Chairman Zimmerman?

25 CHAIRMAN ZIMMERMAN: Approved.

1 MS. FRANKS: Commissioner Conway?
2 COMMISSIONER CONWAY: Approved.
3 MS. FRANKS: Commissioner Hane?
4 COMMISSIONER HANE: Approved.
5 MS. FRANKS: Commissioner Spaulding?
6 COMMISSIONER SPAULDING: Approved.
7 MS. FRANKS: By your vote, you've adopted Resolution
8 Number 24-054.
9 CHAIRMAN ZIMMERMAN: All right, thank you so much.
10 Next I move to approve Resolution 24-055 for Ameristar
11 St. Charles. Is there a second?
12 COMMISSIONER SPAULDING: Second.
13 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
14 would you call the roll?
15 MS. FRANKS: Chairman Zimmerman?
16 CHAIRMAN ZIMMERMAN: Approved.
17 MS. FRANKS: Commissioner Conway?
18 COMMISSIONER CONWAY: Approved.
19 MS. FRANKS: Commissioner Hane?
20 COMMISSIONER HANE: Approved.
21 MS. FRANKS: Commissioner Spaulding?
22 COMMISSIONER SPAULDING: Approved.
23 MS. FRANKS: By your vote, you've adopted Resolution
24 Number 24-055.
25 CHAIRMAN ZIMMERMAN: Thank you all so much.

1 The next item on the agenda is Consideration of
2 Licensure of Fantasy Sports Operators FastDraft, LLC and
3 SidePrize LLC. Corporal Don Doza will be making both
4 presentations and we'll vote separately.

5 CORPORAL DOZA: Ms. Chairman and Commissioners, today
6 I'm presenting two Fantasy Sports Operators for licensing in
7 the State of Missouri. The investigation included a business
8 credit profile, financial review, Missouri tax clearance, as
9 well as a review of litigation and open-source data.

10 The following Fantasy Sports Operators are being
11 presented for your consideration.

12 They are FastDraft, LLC and SidePrize LLC. The
13 investigative findings were provided to the Missouri Gaming
14 Commission Staff for their review, and I would be glad to
15 answer any questions you might have. Thank you.

16 CHAIRMAN ZIMMERMAN: I just have one question about
17 FastDraft. Can you tell me what a Snake Draft with a Third
18 Round Reversal is?

19 CORPORAL DOZA: That's a tough question and honestly --

20 CHAIRMAN ZIMMERMAN: I couldn't figure out what it
21 meant.

22 CORPORAL DOZA: Honestly, I don't think I can answer
23 that.

24 CHAIRMAN ZIMMERMAN: Okay, I may have to Google search
25 that.

1 CORPORAL DOZA: That would involve going on the website
2 and reading into the game itself.

3 CHAIRMAN ZIMMERMAN: Yeah. Well, I couldn't figure out
4 what it meant.

5 MS. EVANS: Chairman, a Snake Draft is so if you have
6 ten participants, it goes one through ten and then ten
7 essentially gets two picks, so they'll pick tenth and then
8 first in the second round and it snakes its way back up and
9 then they switch it, I guess, after the third round so you're
10 not consistently -- it's a snake, but they flip it, so
11 essentially --

12 CHAIRMAN ZIMMERMAN: I'm not even going to ask how you
13 know that.

14 MS. EVANS: Research.

15 CHAIRMAN ZIMMERMAN: You've done your homework, and I
16 truly appreciate that. I appreciate that. Any other
17 questions for Corporal Doza?

18 I do have another question about SidePrize. The status
19 of the Vetnos lawsuit, is that still out there pending?

20 CORPORAL DOZA: It's pending, undetermined at this
21 point.

22 CHAIRMAN ZIMMERMAN: All right, thank you so much.

23 If there are no other questions, I move to approve
24 Resolution 24-056 for FastDraft. Is there a second?

25 COMMISSIONER HANE: Second.

1 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
2 would you call the roll?

3 MS. FRANKS: Chairman Zimmerman?

4 CHAIRMAN ZIMMERMAN: Approved.

5 MS. FRANKS: Commissioner Conway?

6 COMMISSIONER CONWAY: Approved.

7 MS. FRANKS: Commissioner Hane?

8 COMMISSIONER HANE: Approved.

9 MS. FRANKS: Commissioner Spaulding?

10 COMMISSIONER SPAULDING: Approved.

11 MS. FRANKS: By your vote, you've adopted Resolution
12 Number 24-056.

13 CHAIRMAN ZIMMERMAN: Thank you so much. I move to
14 approve Resolution 24-057 for SidePrize. Is there a second?

15 COMMISSIONER SPAULDING: Second.

16 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
17 would you call the roll?

18 MS. FRANKS: Chairman Zimmerman?

19 CHAIRMAN ZIMMERMAN: Approved.

20 MS. FRANKS: Commissioner Conway?

21 COMMISSIONER CONWAY: Approved.

22 MS. FRANKS: Commissioner Hane?

23 COMMISSIONER HANE: Approved.

24 MS. FRANKS: Commissioner Spaulding?

25 COMMISSIONER SPAULDING: Approved.

1 MS. FRANKS: By your vote, you've adopted Resolution
2 Number 24-057.

3 CHAIRMAN ZIMMERMAN: Thank you. Our next item of
4 business is Consideration of Joint Petition for Approval of
5 Transfer of Interest and Change of Control for Bally's
6 Corporation and Gaming and Leisure Properties, Inc.,
7 Resolution 24-058. General Counsel Heather Richenberger will
8 be making the presentation.

9 GENERAL COUNSEL RICHENBERGER: Thank you. Good
10 morning, Chairman and Commissioners.

11 Under Tab K is a Petition for Transfer of Interest and
12 Change of Control filed jointly by Bally's Corporation and
13 Gaming and Leisure Properties, Inc.

14 Bally's Corporation is a holder of a Class A Gaming
15 License in Missouri and operates Bally's Kansas City Casino, a
16 Class B licensee. Gaming and Leisure Properties, also known
17 as GLPI, is a real estate investment trust, also known as a
18 REIT, and is the holder of a key business entity license in
19 the State of Missouri.

20 Pursuant to 11 CSR 45-10.040(12), this Commission must
21 approve any voluntary material change in ownership or control
22 of a gaming licensee. A material change of control includes
23 any sale, transfer, or lease by a licensee of all or any
24 portion of the real estate upon which a riverboat gaming
25 operation is conducted or located.

1 Bally's Corporation and GLPI are the Petitioners here,
2 and they are seeking approval from the Commission for the sale
3 and transfer of Bally's Corporation real estate assets upon
4 which Bally's Kansas City Casino's Class B Riverboat Gaming
5 Operation is conducted, including the riverboat, to GLPI.

6 This transfer results in GLPI owning the real estate on
7 which Bally's Kansas City Casino operates its Class B
8 Riverboat Gaming Operation, resulting in a material change of
9 control of the real estate assets of Bally's Corporation.

10 Immediately following this transfer, Bally's
11 Corporation will lease back the real estate, including the
12 riverboat, from GLPI as a part of a master lease agreement.
13 Bally's Kansas City Casino will continue its casino operations
14 on the same real estate via this leaseback agreement.

15 There will be no change in the operations or management
16 of the Class B licensee, Bally's Kansas City Casino. There
17 will be no change in the Class A ownership of Bally's Kansas
18 City Casino with Bally's Corporation remaining the Class A
19 licensee, and there will be no change in the key business
20 entity license that's held by GLPI with the Missouri Gaming
21 Commission.

22 The standard for Commission approval of a change in
23 control is set forth in 11 CSR 45-10.040(12). That standard
24 is that the transfer is in the best interest of the State of
25 Missouri, the transfer is not injurious to the public health,

1 safety, morals, good order, or general welfare of the people
2 of the State of Missouri and would not discredit or tend to
3 discredit the gaming industry or the State of Missouri,
4 the transfer would have no material negative competitive
5 impact and would have no potential to affect the licensee's
6 suitability to hold a gaming license and it would not
7 potentially result in any significant negative changes in the
8 financial condition of any of the licensees.

9 If the change of control is approved by the Commission,
10 the Missouri Gaming Commission Staff is recommending two
11 conditions; first, that Bally's Corporation and GLPI deliver
12 copies of all documents executed in connection with this
13 transaction within seven days and, second, that the parties
14 shall report to the Missouri Gaming Commission any lease
15 amendments and any lease renewals.

16 I would be happy to answer any questions the Commission
17 may have on this matter.

18 CHAIRMAN ZIMMERMAN: Any questions for Ms.
19 Richenberger? Pat?

20 COMMISSIONER CONWAY: No, not really. I've always
21 tried to understand the advantages of GLPI, but that's
22 probably for a later discussion.

23 CHAIRMAN ZIMMERMAN: Well, and it was much easier to
24 understand because Ms. Richenberger has explained the REITs to
25 us in the past, so we have a better understanding of the REITs

1 and how that works. And I don't have any questions either, so
2 thank you, Ms. Richenberger.

3 GENERAL COUNSEL RICHENBERGER: Thank you.

4 CHAIRMAN ZIMMERMAN: I move to approve Resolution
5 24-058. Is there a second?

6 COMMISSIONER CONWAY: Second.

7 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
8 would you call the roll?

9 MS. FRANKS: Chairman Zimmerman?

10 CHAIRMAN ZIMMERMAN: Approved.

11 MS. FRANKS: Commissioner Conway?

12 COMMISSIONER CONWAY: Approved.

13 MS. FRANKS: Commissioner Hane?

14 COMMISSIONER HANE: Approved.

15 MS. FRANKS: Commissioner Spaulding?

16 COMMISSIONER SPAULDING: Approved.

17 MS. FRANKS: By your vote, you've adopted Resolution
18 Number 24-058.

19 CHAIRMAN ZIMMERMAN: Our next item of business is
20 Consideration of Petition for Approval of Permanent
21 Relocation, Century Casino Caruthersville, Resolution 24-059.
22 I'd like to invite Century Casino GM Denny Callen to make the
23 presentation. I bet you thought this day would never come.

24 MR. CALLEN: Ms. Chairman and Commissioners, I also
25 brought Lyle Randolph. He's the vice President and General

1 Manager at the Cape Girardeau property and Vice President over
2 the Caruthersville property, so I'll let him start with the
3 presentation.

4 CHAIRMAN ZIMMERMAN: All right.

5 MR. RANDOLPH: Good morning, Commissioners and Staff.
6 I'm Lyle Randolph, Vice President of Operations of Century
7 Casino here in Missouri.

8 I cannot express how honored and proud I am to be here
9 making this request for approval today. It would be easy for
10 someone just to look at the black and white resolution that is
11 presented before you and not realize the impact of what that
12 represents. For the community of Caruthersville, it
13 represents opportunity. This is the same opportunity that I
14 had back in 1995, 30 years ago.

15 I actually brought my original pay stub from when I was
16 paid working the Surveillance Room grave shift and, again,
17 that same opportunity that was presented to me and my family
18 at that time, we're hoping that this development continues to
19 do for the city.

20 The process really began five years ago in December of
21 2019 when this Commission, then led by Chairman Leara,
22 approved Century Casinos to acquire the two properties at Cape
23 Girardeau and Caruthersville. Just six weeks after Century
24 took over, Denny had the unfortunate task to call corporate
25 leadership and say that a barge had struck our gangway, and

1 they got a quick lesson in how life on the Mississippi is not
2 all it's cracked up to be.

3 You can see river challenges. This is 2011, the high
4 water, then the next year, low water where there's literally
5 just a foot of water underneath the facility at that time.

6 Four days after that barge strike, Denny and I actually
7 came up to meet with MGC Staff to really talk about how we
8 could get the vessel off of the river and what options we had
9 to make that process feasible.

10 Within a month, Century had gathered a group to try to
11 make that happen. A couple of those folks are in the room
12 today. We have Stephanie Bell with Ellinger Bell, Marc
13 Ellinger and his team, James Harris on the legislative side
14 that were here; and by late February of 2020, we were ready to
15 begin the process and work with local legislators to get that
16 process done.

17 And then Covid happened. Although we were delayed, we
18 were not deterred. I wanted to point out this is me standing
19 in -- this is the kind of issues we had, standing out here in
20 the flood of 2011; again, just a challenging environment out
21 on that river.

22 Although we were delayed, we were not deterred. By
23 December of 2020, our good friend down in New Madrid County
24 down in the bootheel had pre-filed bills for this non-floating
25 language, and then in the last week of session in 2021, a bill

1 passed that included the language, Governor Parson signed
2 Senate Bill 26 in July of 2021.

3 We were here before the Commission December 1, '21, for
4 tentative approval of the development of the non-floating
5 casino, but just so we knew that things weren't that easy in
6 Jefferson City, there was a challenge to that bill. Denny and
7 I learned something called an omnibus bill and some of the
8 challenges that come along with that, so we went back to the
9 legislature again for a second time, second year in a row, and
10 we were able to get Senate Bill 987, a stand-alone bill
11 passed, and here's the Governor signing it again the next year
12 on June 8, 2022.

13 As that project began, the operational challenges at
14 Caruthersville really intensified. The water level dropped to
15 a point that forced the original riverboat to close for the
16 final time on October 13, 2022, and the river here in
17 Caruthersville reached the all-time record of negative 1.82
18 feet, actually below the zero on the river gauge.

19 I don't think it can be overstated the impact that the
20 Commission made, one of the most impactful decisions for the
21 City of Caruthersville and the employees of Century Casino on
22 October 26 of 2022, that's when this Commission granted
23 approval to temporarily relocate the casino into the pavilion.
24 And here you can see the pavilion. In the course of eight
25 weeks, we were able to get off that riverboat and into the

1 pavilion, the ribbon cutting on December 16, 2022.

2 It's hard to imagine what that decision would have
3 looked like had that not been made. The low water was
4 terrible in '22, it was even worse in '23. It actually hit an
5 all-time low again, and this time negative 2.98 feet, almost
6 negative three feet.

7 It is certain that the casino would have had to close
8 for a substantial amount of time, the real impact could have
9 been even more detrimental; but instead, the temporary casino
10 was opened in the pavilion, and despite having 100 fewer games
11 than the prior barge and riverboat operations, the results
12 were really amazing. We were located in the pavilion, which
13 is only about what, 12,000 square feet of gaming space?

14 MR. CALLEN: Yes.

15 MR. RANDOLPH: But if you will go back and look at the
16 state fiscal year ending in June of '24, guess which casino
17 had the highest year-over-year percentage of all thirteen in
18 the state? You guessed it, the Century Casino in
19 Caruthersville.

20 While the overall results for the state were in decline
21 of negative 2 percent, Caruthersville, with 100 less games but
22 more conveniently located to our guests with parking,
23 increased gaming revenue by 7 percent.

24 Kudos to Denny and his team for making that happen, and
25 thank you to the Commission for making good common sense

1 decisions that are truly impactful. Inaction in the fall of
2 2022 would have certainly meant serious consequences, negative
3 consequences, in 2023 to our team members and certainly to the
4 City of Caruthersville. So thank you.

5 And while all this was happening, we happened to break
6 ground on the new facility, and so in December at that same
7 time, December of '22, we held our official groundbreaking.
8 And now Denny will tell you a little bit about the project
9 that's moving forward.

10 MR. CALLEN: Good morning again. Thank you. After
11 experiencing two historic droughts and then just operational
12 challenges, it was exciting to get to the groundbreaking for
13 this new casino. We also, to be able to build this, at the
14 same time, we renovated an old hotel across the street from us
15 where Century allowed us to buy that building and, instead of
16 tearing it down, we invested a little over three million
17 dollars in remodeling that facility to create the only hotel
18 rooms in Caruthersville. The nearest ones would be five miles
19 down the road in Hayti.

20 So with this rendering -- so right after our ground-
21 breaking, we immediately started into our construction, so we
22 used to have a large expo tent there that sat on that parking
23 lot that would hold about 1,000 people, and that's where we
24 had our event centers, our concerts; but we gave that up to be
25 able to build this new facility and tie it into that pavilion

1 building.

2 This here I wanted to show is the overview of where our
3 tank room is, so you can see those four tanks at the bottom of
4 the screen, those are four 1,000-gallon tanks, so we will have
5 4,000 gallons under that casino floor when we open next week.

6 And then you can see this is the final product of our
7 tank room. That's what we call it. Again, those are
8 agricultural 1,000-gallon tanks that you'll find out on the
9 farm that we were able to secure and place down in that room
10 before they covered it up. Two thousand gallons is the
11 requirement under the law. We will have 4,000 gallons just so
12 we know we're in compliance.

13 Just one of the phases of the construction where you
14 can see the hotel rooms starting to take shape on top of that
15 casino floor roof. And then one year ago, October 25 of last
16 year is when we had our topping out ceremony.

17 So from that point to now, we've been doing lot of work
18 to get this casino finished and up and running. And as we
19 went through it, we've changed the landscape, the view of that
20 property. As you come into Caruthersville, now you see that
21 hotel rooms rising above that pavilion building with the
22 iconic clock tower that we've kept on that pavilion building.
23 That was originally designed to come out, and the city asked
24 that it stayed, so it's there.

25 And then this is the final product. This is the view

1 from the other day of the finished product that you'll see as
2 you enter that property now with that new hotel behind it and
3 the new casino.

4 So this is the overall view, this is what the property
5 will look like. You can see the concrete drive was recently
6 poured. There's still a lot of work to get done there at the
7 front with the landscaping, there's still a lot of work
8 inside; but our team has been working diligently and hard and
9 staying focused to hit these deadlines that we've established
10 for them to hit.

11 We did close half of that temporary casino on the 14th
12 of October, so we are actually operating right now with only
13 about 200 slot machines and six table games, and that was to
14 give the team the opportunity to move half of that casino
15 floor over to the new floor so we can meet our timelines.

16 We will be closing, provided approval today is given,
17 on October 28, next Monday, we will close the temporary casino
18 and move the remaining equipment over.

19 This is a view of the river side of the back of that
20 hotel. You can see we've only got three floors, but that top
21 floor has balcony suites that are functional, and that is a
22 view of the river. And I have another slide shortly.

23 This is just an inside view of the new casino. This is
24 our patron walkway, our railing on a short pony wall. That's
25 about a six-foot railing to maintain control of entry to that

1 casino floor so as you walk towards the restaurant or hotel
2 check-in, you will not be able to just jump the railing or
3 jump the wall and gain access, so we have control points
4 there.

5 Our hotel rooms are finished and we're ready to go.
6 We had our hotel inspection from the state yesterday, and all
7 we're waiting for now is our elevator inspection from the
8 State Fire Marshal, then we'll have our hotel license, we'll
9 be ready to go there.

10 This is the view from our balconies as you look out
11 onto the Mississippi River at Caruthersville. You'll notice
12 the two gazebos out there. Those were the actual access
13 points to the old riverboat, and we felt it important as the
14 history of that property that opened in 1995 to maintain those
15 gazebos as river overlooks for our patrons.

16 We do have a 27-spot RV park just to the right of this
17 photo that is not included that our RV patrons can also enjoy
18 views of that river there in Caruthersville.

19 And then just a couple more pictures of the new casino
20 floor. This is our table game area. You can see the slot
21 machines being installed and put in on the bases, just some
22 more photos there.

23 So the economic impact of this new construction will
24 increase our employee count by about 30 to 35 positions. It's
25 going to increase our payroll expense by about 1.4 million and

1 our estimated increase in tax revenue just in admission tax
2 and gaming tax is 2.3 million, is what we're forecasting with
3 this new property.

4 So for a rural community in a town of 6,000 people in a
5 county of 18,000 people, this is a game changer for the
6 property, for the gaming industry in the state and definitely
7 for Caruthersville, Missouri. So we're very thankful for the
8 Staff and all the assistance we've had in getting us to this
9 point.

10 MR. RANDOLPH: And as Denny mentioned, we will have the
11 grand opening, pending approval, on November 1. We've got a
12 lot of work to do. Denny and I will be heading back quickly,
13 and we will be working long hours for the next week with the
14 rest of the team.

15 This project represents a \$51.9 million investment in
16 Caruthersville, the largest private construction project in
17 the history of the county. This project was funded by our
18 real estate partners, another REIT, VICI, that's done -- that
19 has been very good to work with, and it's part of an amendment
20 to our master lease as well.

21 Denny and I respectfully request consideration of this
22 Petition for Approval of Permanent Relocation. Thank you.
23 Any questions that anyone has about the project?

24 CHAIRMAN ZIMMERMAN: Any questions for Mr. Callen or
25 Mr. Randolph? Pat? I might have lost him.

1 MR. RANDOLPH: Thank you very much.
2 COMMISSIONER CONWAY: I had it on mute.
3 CHAIRMAN ZIMMERMAN: So no questions?
4 COMMISSIONER CONWAY: No questions.
5 CHAIRMAN ZIMMERMAN: Well, thank you, Mr. Callen and
6 Mr. Randolph, and congratulations. You guys have done an
7 awesome job.
8 MR. RANDOLPH: We certainly welcome anyone to come down
9 and see the property.
10 CHAIRMAN ZIMMERMAN: Well, I'd like to ride up on the
11 elevator since we walked up five floors last time. It almost
12 killed me.
13 I move to approve Resolution 24-059. Is there a
14 second?
15 MR. HANE: Second.
16 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
17 would you call the roll?
18 MS. FRANKS: Chairman Zimmerman?
19 CHAIRMAN ZIMMERMAN: Approved.
20 MS. FRANKS: Commissioner Conway?
21 COMMISSIONER CONWAY: Approved.
22 MS. FRANKS: Commissioner Hane?
23 COMMISSIONER HANE: Approved.
24 MS. FRANKS: Commissioner Spaulding?
25 COMMISSIONER SPAULDING: Approved.

1 MS. FRANKS: By your vote, you've adopted Resolution
2 Number 24-059.

3 CHAIRMAN ZIMMERMAN: Our next item of business is
4 Consideration of Disciplinary Action for PNK River City, LLC,
5 DC-24-086. Tom Venneman, Deputy General Counsel, will be
6 making the presentation.

7 MR. VENNEMAN: Thank you and good morning, Chairman and
8 Commissioners.

9 Under Tab M we have a Preliminary Order of Discipline
10 directed at PNK River City, LLC, doing business as River City
11 Casino, for alleged violations of the casino's Internal
12 Control System, Chapter H, Section 3.08, now 3.09, and the
13 Commission's Minimum Internal Control Standards, known as the
14 MICS, Chapters E, Sections 604(B), U, Section 108, and S,
15 Sections 4.07 and 9.04.

16 In this matter, MGC Compliance Auditors conducted a
17 compliance audit on the casino for the period of March 1 of
18 2020 through October 31 of 2022. Audit Reports Numbers 23-03
19 and 23-04 were issued to the casino on February 7 of 2023,
20 documenting multiple findings.

21 In September and October of 2023, a follow-up was
22 conducted, and multiple repeat violations were found. MGC
23 Audit Report Number 23-03, Finding B-4 revealed that during a
24 cage window closing on August 23 of 2022, a transfer was not
25 verified before it was sent to the main bank in violation of

1 the casino's Internal Control System, Chapter H, Section 3.08,
2 now 3.09. During the followup, auditors found that repeat
3 violations occurred on September 28 and October 24 of 2023.

4 MG Audit Report Number 23-04, Finding A-4 revealed that
5 meter reading comparison reports were not prepared for two
6 electronic gaming devices, referred to as EGDs, with
7 qualifying bill variances for three consecutive drop periods
8 from July 13 through July 20 of 2022 in violation of the
9 Commission's MICS, Chapter E, Section 604(B). During the
10 follow-up, auditors found repeat violations on two different
11 EGDs from June 14 through June 26 of 2023.

12 MGC Audit Report Number 23-04, Finding B-2 revealed
13 that transaction detail reports of activity at each EGD were
14 not maintained as source documentation used to investigate
15 EGDs of non-cashable electronic promotion variances from
16 July 26, 29, and 30 of 2022.

17 This is a violation of the Commission's MICS, Chapter
18 U, Section 1.08. During the follow-up, auditors found repeat
19 violations on July 11 and 12 of 2023.

20 MGC Audit Report Number 23-04, Finding E-1 revealed
21 that River City could not provide standard IT checklists for
22 ten different days in a review from April through May of 2022
23 in violation of the Commission's MICS, Chapter S, Section
24 4.07. During the follow-up, auditors found nine instances of
25 missing checklists and 17 inaccuracies in the standard IT

1 checklists that were actually provided.

2 MGC Audit Report Number 23-04, Finding E-7 revealed
3 that as of December 29 of 2022, a current list of all user
4 accounts in the casino's accounting system, including the
5 employee's name and the individual's corresponding user
6 provisioning access, was not retained for at least one day of
7 each month in violation of the Commission's MICS, Chapter S,
8 Section 9.04. During the follow-up, auditors found that the
9 same list was missing for the month of August in 2023.

10 The Disciplinary Review Board recommended a \$15,000
11 fine in these matters. In response to the proposed
12 discipline, the casino does not contest the fine and has
13 implemented procedures, provided team member training, and
14 performed audits of the areas of concern to resolve repeat
15 findings, and they report that they will continue to work
16 diligently to prevent future occurrences.

17 I'll be happy to answer any questions the Commission
18 may have at this time.

19 CHAIRMAN ZIMMERMAN: I understand, as you said, they've
20 implemented some processes to avoid that. In the time since
21 that time, do you feel like that those problems have been
22 resolved?

23 MR. VENNEMAN: So we have had a couple of different
24 communications from River City Casino. One of those was a
25 letter detailing how they have addressed each one of those

1 violations. That came in August 27 of this year. We also
2 just recently had another follow-up that has updated even
3 further steps that they have taken and continue to monitor the
4 situation.

5 CHAIRMAN ZIMMERMAN: Okay. Any questions for
6 Mr. Venneman?

7 COMMISSIONER HANE: I just want to thank you and other
8 Staff members for answering some of my questions that I had
9 regarding some of these issues. And I was impressed with
10 River City's follow-up actions and hope they continue to try
11 and resolve these situations.

12 CHAIRMAN ZIMMERMAN: Pat, anything?

13 COMMISSIONER CONWAY: No. I think it was a well-
14 prepared report, made it very understandable, and I feel like
15 I can go along with it.

16 CHAIRMAN ZIMMERMAN: Absolutely. Thank you so much,
17 Pat. Thank you, Mr. Venneman, it was an excellent report.

18 MR. VENNEMAN: Thank you.

19 CHAIRMAN ZIMMERMAN: I move to approve DC-24-086. Is
20 there a second?

21 COMMISSIONER CONWAY: Second.

22 CHAIRMAN ZIMMERMAN: Any further discussions? Angie,
23 would you call the roll?

24 MS. FRANKS: Chairman Zimmerman?

25 CHAIRMAN ZIMMERMAN: Approved.

1 MS. FRANKS: Commissioner Conway?

2 COMMISSIONER CONWAY: Approved.

3 MS. FRANKS: Commissioner Hane?

4 COMMISSIONER HANE: Approved.

5 MS. FRANKS: Commissioner Spaulding?

6 COMMISSIONER SPAULDING: Approved.

7 MS. FRANKS: By your vote, you've adopted DC-24-086.

8 CHAIRMAN ZIMMERMAN: The next item on our agenda is
9 Consideration of Waiver of Institutional Investors on FMR LLC,
10 Resolution 24-060. Financial Manager Kylee Wieberg will be
11 making the presentation.

12 MS. WIEBERG: Good morning, Chairman and Commissioners.

13 Under Tab N, we have a renewal request for an
14 institutional investor waiver from FMR LLC, also known as
15 Fidelity.

16 FMR LLC is a privately held financial services
17 corporation. They have approximately 5.5 trillion
18 discretionary assets under management. They currently hold a
19 waiver for their ownership in multiple Missouri licensees.

20 I'd be happy to answer any questions you may have.

21 CHAIRMAN ZIMMERMAN: I just have one question, Ms.
22 Wieberg. So the subsidiaries -- does this waiver apply to all
23 the subsidiaries of FMR, so the 11 companies that are listed
24 in your report? The waiver applies to all of them then? Am I
25 reading that right?

1 MS. WIEBERG: Yes. And all of them included would be
2 cumulative to 20 percent, so not 20 percent for each
3 subsidiary.

4 CHAIRMAN ZIMMERMAN: Not 20 percent for each then?

5 MS. WIEBERG: Right.

6 CHAIRMAN ZIMMERMAN: Okay, so all 11 would add up to
7 that 20 percent?

8 MS. WIEBERG: Yes, as a whole.

9 CHAIRMAN ZIMMERMAN: Okay, thank you. Any other
10 questions for Ms. Wieberg? Pat?

11 COMMISSIONER CONWAY: No, I'm good.

12 CHAIRMAN ZIMMERMAN: Thank you so much, Ms. Wieberg.
13 I move to approve Resolution 24-060. Is there a
14 second?

15 COMMISSIONER HANE: Second.

16 CHAIRMAN ZIMMERMAN: Any further discussion? Angie,
17 would you call the roll?

18 MS. FRANKS: Chairman Zimmerman?

19 CHAIRMAN ZIMMERMAN: Approved.

20 MS. FRANKS: Commissioner Conway?

21 COMMISSIONER CONWAY: Approved.

22 MS. FRANKS: Commissioner Hane?

23 COMMISSIONER HANE: Approved.

24 MS. FRANKS: Commissioner Spaulding?

25 COMMISSIONER SPAULDING: Approved.

1 MS. FRANKS: By your vote, you've adopted Resolution
2 Number 24-060.

3 CHAIRMAN ZIMMERMAN: We're now ready to close our open
4 session. I move for closed meeting under Sections 313.847,
5 RSMo., Investigatory, Proprietary and Application Records and
6 610.021(1), RSMo., Legal Actions and Matters Subject to
7 Attorney Client Privilege and Legal Work Product, (3) and (13)
8 Personnel, (12) Contracts and (14) Records Protected from
9 Disclosure by Law. Is there a second?

10 COMMISSIONER SPAULDING: Second.

11 CHAIRMAN ZIMMERMAN: Angie, would you call the roll?

12 MS. FRANKS: Chairman Zimmerman?

13 CHAIRMAN ZIMMERMAN: Approved.

14 MS. FRANKS: Commissioner Conway?

15 COMMISSIONER CONWAY: Approved.

16 MS. FRANKS: Commissioner Hane?

17 COMMISSIONER HANE: Approved.

18 MS. FRANKS: Commissioner Spaulding?

19 COMMISSIONER SPAULDING: Approved.

20 MS. FRANKS: We're in closed session.

21 CHAIRMAN ZIMMERMAN: We're in closed. Thank you,
22 everyone, for coming.

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REPORTER'S CERTIFICATE

I, Susanne E. Moon, Registered Professional Reporter,
Certified Real-time Reporter, and Certified Court Reporter,
certify that on October 23, 2024, I was present and reported
the proceedings held before the Missouri Gaming Commission,
and I further certify that the foregoing 51 pages contain a
true and accurate transcription of the proceedings.

Susanne E. Moon, RPR, CRR, CCR #473

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15
16
17
18
19
20
21
22
23
24
25

- 1 -

1,000 [1] 39:22
1,000-gallon [2] 40:3, 7
1.08 [1] 46:17
1.82 [1] 37:16
12,000 [1] 38:12
14th [1] 41:10
15,000 [1] 47:9
175,000 [2] 21:11, 13
18,000 [1] 43:4
1995 [2] 35:13; 42:13

- 2 -

2.98 [1] 38:4
2011 [2] 36:2, 19
2018 [1] 4:1
2019 [2] 3:13; 35:20
2020 [3] 36:13, 22; 45:17
2021 [2] 36:24; 37:1
2022 [11] 37:11, 15, 21, 25; 39:1; 45:17, 23; 46:7, 15, 21; 47:2
2023 [10] 16:1, 6; 21:11; 39:2; 45:18, 20; 46:2, 10, 18; 47:8
2024 [11] 1:13; 2:20; 5:20; 11:10, 15; 16:7; 19:17; 24:10, 12; 26:3; 52:7
23-03 [2] 45:17, 22
23-04 [5] 45:18; 46:3, 11, 19; 47:1
24-050 [3] 5:22; 7:15; 8:4
24-051 [3] 8:6; 10:13; 11:2
24-052 [3] 11:5; 12:8, 22
24-053 [3] 11:6; 12:24; 13:12
24-054 [3] 13:15; 26:18; 27:7
24-055 [2] 27:9, 23
24-056 [2] 29:23; 30:11
24-057 [2] 30:13; 31:1
24-058 [3] 31:6; 34:4, 17
24-059 [3] 34:20; 44:12; 45:1
24-060 [3] 49:9; 50:12; 51:1
24th [2] 5:6, 20
25th [2] 5:6, 20
2626 [1] 37:1
27-spot [1] 42:15

- 3 -

3.08 [2] 45:11, 25
3.09 [2] 45:11; 46:1
30th [1] 14:2
313.847 [1] 51:3

1 **3417** [1] 1:4

2

- 4 -

3 **4,000** [2] 40:4, 10

4 **4.07** [2] 45:14; 46:23

5 **45-10.040** [2] 31:19; 32:22

6

- 5 -

7 **51.9** [1] 43:14

8

- 6 -

9 **6,000** [1] 43:3

10 **610.021** [1] 51:5

11 **65109** [1] 1:5

12

- 7 -

13 **75,000** [1] 21:22

14

- 9 -

15 **9.04** [2] 45:14; 47:7

16

- A -

17 **A.M.** [1] 1:14

18 **above** [1] 40:20

19 **absolute** [1] 4:1

20 **Absolutely** [3] 23:5, 21; 48:15

21 **access** [3] 42:2, 11; 47:5

22 **accomplishment** [1] 22:13

23 **accountable** [1] 16:15

24 **accounting** [1] 47:3

25 **accounts** [1] 47:3

26 **accurate** [1] 52:10

27 **acquire** [1] 35:21

28 **across** [2] 11:20; 39:13

29 **Action** [1] 45:3

30 **action** [1] 11:25

31 **Actions** [1] 51:5

32 **actions** [2] 24:17; 48:9

33 **activity** [1] 46:12

34 **actual** [1] 42:11

35 **Adam** [1] 9:10

36

1 **addressed** [1] 47:24
 2 **admission** [2] 17:6; 42:25
 3 **adopt** [1] 4:15
 4 **adopted** [14] 5:3, 19; 8:3; 11:1; 12:21; 13:11; 27:6, 22; 30:10, 25; 34:16; 44:25; 49:6; 50:25
 5 **Adoption** [1] 4:15
 6 **advantage** [1] 19:1
 7 **advantages** [1] 33:20
 8 **affect** [1] 33:4
 9 **affected** [1] 24:15
 10 **agencies** [1] 24:16
 11 **Agenda** [1] 4:15
 12 **agenda** [5] 4:14, 15; 5:3; 27:25; 49:7
 13 **aggression** [1] 21:5
 14 **agreement** [2] 32:11, 13
 15 **agricultural** [1] 40:7
 16 **ahead** [3] 22:3; 25:16
 17 **Alexander** [1] 6:17
 18 **all-time** [2] 37:16; 38:4
 19 **alleged** [1] 45:10
 20 **Allen** [2] 13:16; 14:1
 21 **allow** [1] 16:5
 22 **allowed** [1] 39:14
 23 **almost** [4] 20:14, 15; 38:4; 44:10
 24 **along** [2] 37:7; 48:14
 25 **Although** [2] 36:16, 21
amazing [1] 38:11
Ameet [1] 6:15
amendment [1] 43:18
amendments [1] 33:14
Ameristar [13] 13:15; 14:5; 17:8; 24:9, 24; 25:6, 16; 26:4, 5, 15, 18; 27:9
amount [2] 23:3; 38:7
analysis [1] 24:17
Analysts [3] 6:1; 11:22; 24:14
Andre [1] 8:22
Angie [16] 2:20; 4:19; 5:10; 7:19; 10:16; 12:11; 13:1; 26:22; 27:12; 29:25; 30:15; 34:6; 44:15; 48:21; 50:15; 51:10
answer [10] 6:21; 9:22; 12:4; 24:22; 26:9; 28:14, 21; 33:15; 47:16; 49:19
answering [1] 48:7
anybody [2] 16:18; 19:4
Anyone [1] 12:6
anyone [4] 4:2; 23:25; 43:22; 44:7
appear [1] 19:18
Appearing [1] 1:20
appears [2] 21:16; 23:16
APPLAUSE [2] 3:23; 4:10
Applicants [1] 5:22
applicants [5] 6:3, 6, 8; 8:14; 10:1
Application [1] 51:4

1 application [2] 8:12; 11:13
2 applications [1] 24:10
3 applies [1] 49:23
4 apply [1] 49:21
5 appreciate [3] 23:19; 29:15
6 appreciative [1] 23:9
7 Approval [3] 31:3; 34:19; 43:21
8 approval [7] 32:1, 21; 35:8; 37:3, 22; 41:15; 43:10
9 approve [13] 7:15; 10:13; 12:8, 23; 26:18; 27:9; 29:22; 30:13; 31:20; 34:3; 44:12; 48:18; 50:12
10 Approved [60] 4:21, 23, 25; 5:2, 12, 14, 16, 18; 7:21, 23, 25; 8:2; 10:19, 21, 23, 25; 12:14, 16, 18, 20; 13:4,
11 6, 8, 10; 26:24; 27:1, 3, 5, 15, 17, 19, 21; 30:3, 5, 7, 9, 18, 20, 22, 24; 34:9, 11, 13, 15; 44:18, 20, 22, 24;
12 48:24; 49:1, 3, 5; 50:18, 20, 22, 24; 51:12, 14, 16, 18
13 approved [3] 5:7; 33:8; 35:21
14 approximately [1] 49:16
15 April [1] 46:21
16 area [2] 19:15; 42:19
17 areas [1] 47:13
18 Argosy [1] 6:17
19 Aristocrat [1] 9:19
20 Arnaud [1] 8:20
21 around [2] 3:17; 20:2
22 asked [1] 40:22
23 asking [1] 16:15
24 asset [2] 2:8; 4:1
25 assets [3] 32:2, 8; 49:17
assistance [1] 43:7
associated [2] 12:2; 24:19
assume [1] 2:9
attitude [1] 3:14
Attorney [1] 51:6
Audit [6] 45:17, 22; 46:3, 11, 19; 47:1
audit [3] 26:3, 6; 45:16
Auditor [3] 3:14, 19; 26:1
Auditors [1] 45:15
auditors [5] 46:1, 9, 17, 23; 47:7
audits [1] 47:13
August [4] 9:4; 45:23; 47:8, 25
authority [1] 14:18
available [2] 6:21; 19:2
averaged [1] 17:10
avoid [1] 47:19
aware [1] 16:15
awesome [2] 23:7; 44:6

- B -

back-of-the-house [1] 15:9
background [5] 6:2, 25; 7:1, 8; 8:11

1 **balance** [1] 21:24
 balconies [1] 42:9
 2 **balcony** [1] 41:20
 ballroom [1] 15:1
 3 **ballrooms** [1] 15:1
 Bally's [16] 6:15; 31:4, 11, 13, 14, 25; 32:2, 3, 6, 8, 9, 12, 15, 16, 17; 33:10
 4 **bank** [1] 45:24
 Barber [1] 8:18
 5 **barge** [3] 35:24; 36:5; 38:10
 bars [1] 15:3
 6 **bases** [1] 42:20
 Beach [4] 7:1, 5, 6, 8
 7 **became** [1] 15:21
 become [1] 18:20
 8 **BEFORE** [1] 1:3
 Before [1] 2:5
 9 **before** [6] 15:15; 35:10; 37:2; 40:9; 45:24; 52:8
 began [2] 35:19; 37:12
 10 **begin** [1] 36:14
 Behind [1] 14:4
 11 **behind** [1] 41:1
 Being [1] 18:25
 12 **being** [8] 6:8; 8:16; 14:3, 6; 16:15, 17; 28:9; 42:20
 Bell [2] 36:11
 13 **below** [1] 37:17
 benefited [1] 20:16
 14 **best** [2] 4:8; 32:23
 better [2] 2:14; 33:24
 15 **between** [3] 17:13; 18:14
 Bill [2] 37:1, 9
 16 **bill** [5] 36:24; 37:5, 6, 9; 46:6
 bills [1] 36:23
 17 **black** [1] 35:9
 Board [2] 9:14; 47:9
 18 **bootheel** [1] 36:23
 both [10] 16:9; 17:1, 5; 18:1, 2; 23:17; 24:6; 25:18; 26:14; 28:2
 19 **bottom** [1] 40:2
 Bottoms [1] 16:22
 20 **Boyd** [2] 21:23, 24
 break [1] 39:4
 21 **breaking** [1] 39:20
 Brepols [1] 8:23
 22 **Brian** [1] 25:2
 bringing [1] 18:19
 23 **brings** [2] 3:14, 20
 brought [2] 34:24; 35:14
 24 **Brown** [1] 3:11
 buffet [1] 15:1
 25

1	build [2] 39:12, 24
2	building [4] 39:14, 25; 40:20, 21
3	Burggraave [1] 6:10
4	Business [4] 11:4, 10; 17:11, 12
5	business [13] 5:4; 12:1; 13:14; 15:2; 22:17; 24:18; 28:6; 31:3, 17; 32:18; 34:18; 45:2, 9
6	businesses [2] 17:14, 24
7	- C -
8	Cafe [1] 15:4
9	cafe [2] 15:4
10	cage [1] 45:23
11	call [21] 2:19, 21; 4:19; 5:10; 7:19; 10:17; 12:12; 13:2; 16:12; 20:21; 26:22; 27:13; 30:1, 16; 34:7; 35:23; 40:6; 44:16; 48:22; 50:16; 51:10
12	called [2] 15:4; 37:6
13	CalLEN [3] 34:23; 38:13; 39:9
14	Callen [3] 34:21; 43:23; 44:4
15	Campaign [1] 21:23
16	cannot [1] 35:7
17	Cape [2] 34:25; 35:21
18	capital [3] 14:20; 20:16
19	carpet [1] 15:9
20	carried [1] 25:8
21	Cartamundi [6] 6:10; 8:21, 25; 9:1, 3, 15
22	Cartamundi's [1] 10:2
23	Cartier [3] 8:20, 22, 24
24	Caruthersville [16] 34:20; 35:1, 11, 22; 37:13, 16, 20; 38:18, 20; 39:3, 17; 40:19; 42:10, 17; 43:6, 15
25	case [1] 16:16
	Casino [18] 6:17; 13:15; 24:9; 26:5; 31:14; 32:6, 12, 15, 17; 34:20, 21; 35:6; 37:20; 38:17; 45:10; 47:23
	casino [24] 11:24; 15:16; 16:2; 23:3; 32:12; 37:4, 22; 38:6, 8, 15; 39:12; 40:4, 14, 17; 41:2, 10, 13, 16, 22, 25; 42:18; 45:16, 18; 47:11
	Casino's [1] 32:3
	casino's [3] 45:10, 25; 47:3
	casino-style [1] 11:19
	Casinos [1] 35:21
	casinos [1] 24:3
	cater [1] 15:2
	causes [1] 23:9
	center [1] 20:24
	centers [1] 39:23
	Century [9] 34:20, 21; 35:5, 21, 22; 36:9; 37:20; 38:17; 39:14
	ceremony [1] 40:15
	Certain [1] 11:4
	certain [2] 17:13; 38:6
	Certainly [1] 19:10
	certainly [3] 39:1, 2; 44:7
	CERTIFICATE [1] 52:3
	Certified [2] 52:6

1 **certify** [2] 52:7, 9
 2 **Chair** [1] 2:16
 3 **CHAIRMAN** [107] 2:2, 19, 23; 3:5; 4:11, 18, 21; 5:4, 9, 12, 21; 6:23; 7:4, 7, 12, 18, 21; 8:5; 9:23; 10:3, 6, 9,
 4 11, 16, 19; 11:3; 12:6, 11, 14, 23; 13:1, 4, 13; 17:22; 18:23; 19:10, 13, 16, 24; 20:2, 8; 22:25; 23:6, 21, 24;
 5 24:23; 25:9, 14, 19, 22, 25; 26:10, 12, 14, 16, 21, 24; 27:8, 12, 15, 24; 28:15, 19, 23; 29:2, 11, 14, 21, 25;
 6 30:3, 12, 15, 18; 31:2; 33:17, 22; 34:3, 6, 9, 18; 35:3; 43:23; 44:2, 4, 9, 15, 18; 45:2; 47:18; 48:4, 11, 15,
 7 18, 21, 24; 49:7, 20; 50:3, 5, 8, 11, 15, 18; 51:2, 10, 12, 20
 8 **Chairman** [31] 1:18; 2:22; 3:9; 4:20; 5:11, 24; 7:20; 8:8; 9:14; 10:18; 11:9; 12:13; 13:3; 24:8; 26:2, 23;
 9 27:14; 28:4; 29:4; 30:2, 17; 31:9; 34:8, 23; 35:20; 44:17; 45:6; 48:23; 49:11; 50:17; 51:11
 10 **Chairwoman** [1] 22:4
 11 **challenge** [1] 37:5
 12 **challenges** [4] 36:2; 37:7, 12; 39:11
 13 **challenging** [1] 36:19
 14 **Chamber** [1] 18:24
 15 **Change** [2] 31:4, 11
 16 **change** [8] 31:20, 21; 32:7, 14, 16, 18, 21; 33:8
 17 **changed** [1] 40:18
 18 **changer** [1] 43:4
 19 **changes** [2] 17:12; 33:6
 20 **Chapter** [6] 45:11, 25; 46:8, 16, 22; 47:6
 21 **Chapters** [1] 45:13
 22 **character** [2] 6:5; 8:13
 23 **charitable** [3] 14:13; 16:19; 21:18
 24 **Charles** [13] 14:5, 8; 23:2, 7, 10, 12, 14; 24:9; 25:21, 22; 26:5, 15; 27:10
 25 **check-in** [1] 42:1
checking [1] 16:4
checklists [3] 46:20, 24, 25
Chief [2] 6:18; 9:10
Children's [1] 16:21
Chris [1] 6:10
Christian [1] 9:2
citizens [1] 2:12
CITY [1] 1:5
City [35] 13:16; 14:11; 17:8; 18:3, 8; 19:1, 9, 12; 22:1, 16; 23:2, 11; 24:9, 24; 25:3, 10, 16; 26:5, 15, 19;
 31:14; 32:3, 6, 12, 15, 17; 37:5, 20; 39:3; 45:3, 9; 46:20; 47:23
city [2] 35:18; 40:22
City's [1] 48:9
civil [2] 6:5; 8:13
Class [12] 13:14, 19; 17:20; 24:11; 26:4; 31:13, 15; 32:3, 6, 15, 16, 17
clearance [1] 28:7
Client [1] 51:6
clock [1] 40:21
close [8] 20:1, 4; 22:5; 37:14; 38:6; 41:10, 16; 51:2
closed [3] 51:3, 19, 20
closely [1] 14:17
closing [2] 41:15; 45:23
Club [1] 20:25
co-workers [1] 3:16

1 **colleague** [1] 14:7
2 **colleagues** [4] 13:22, 23, 25; 17:16
3 **column** [1] 17:16
4 **coming** [4] 16:2, 14; 22:17; 51:21
5 **comment** [1] 23:1
6 **comments** [3] 23:19, 25; 24:2
7 **Commerce** [1] 18:24
8 **COMMISSION** [1] 1:3
9 **Commission** [24] 1:18; 2:4, 20; 6:1, 20; 9:21; 11:13; 26:3; 28:13; 31:19; 32:1, 20, 21; 33:8, 9, 13, 15;
10 35:20; 37:2, 19, 21; 38:24; 47:16; 52:8
11 **Commission's** [5] 45:12; 46:8, 16, 22; 47:6
12 **COMMISSIONER** [74] 2:25; 3:2, 4; 4:17, 23, 25; 5:2, 8, 14, 16, 18; 7:17, 23, 25; 8:2; 9:25; 10:10, 15, 21,
13 23, 25; 12:10, 16, 18, 20, 25; 13:6, 8, 10; 20:5, 7; 23:23; 25:24; 26:20; 27:1, 3, 5, 11, 17, 19, 21; 29:24;
14 30:5, 7, 9, 14, 20, 22, 24; 33:19; 34:5, 11, 13, 15; 44:1, 3, 20, 22, 24; 48:6, 12, 20; 49:1, 3, 5; 50:10, 14, 20,
15 22, 24; 51:9, 14, 16, 18
16 **Commissioner** [52] 1:19, 20, 21; 2:24; 3:1, 3; 4:22, 24; 5:1, 13, 15, 17; 7:22, 24; 8:1; 10:20, 22, 24; 12:15,
17 17, 19; 13:5, 7, 9; 26:25; 27:2, 4, 16, 18, 20; 30:4, 6, 8, 19, 21, 23; 34:10, 12, 14; 44:19, 21, 23; 48:25;
18 49:2, 4; 50:19, 21, 23; 51:13, 15, 17
19 **Commissioners** [12] 3:9; 5:25; 8:9; 11:9; 24:8; 26:2; 28:4; 31:9; 34:23; 35:4; 45:7; 49:11
20 **commitment** [1] 2:11
21 **Committee** [1] 18:11
22 **committee** [1] 16:24
23 **common** [2] 25:5; 38:24
24 **commonly** [1] 25:5
25 **communications** [1] 47:23
community [5] 16:20; 20:13; 21:19; 35:11; 43:3
companies [4] 11:17; 12:2; 22:12; 49:22
company [4] 11:13, 16; 21:10; 24:19
comparison [2] 18:1; 46:4
compensation [2] 17:7; 22:6
competitive [1] 33:3
completely [1] 14:25
Compliance [6] 3:13, 19; 13:17; 14:2, 5; 45:15
compliance [2] 40:11; 45:16
comprehensive [1] 6:2
concern [2] 25:9; 47:13
concerts [1] 39:23
concrete [1] 41:4
condition [1] 33:7
conditions [1] 33:10
condo [1] 7:11
conducted [9] 6:1; 8:10; 11:22; 24:14; 26:3; 31:24; 32:4; 45:15, 21
conference [1] 20:24
Congratulations [2] 3:21; 4:12
congratulations [3] 23:13, 18; 44:5
connected [1] 7:8
connecting [1] 19:2
connection [1] 33:11

1 consecutive [1] 46:6
 2 consequences [2] 39:1, 2
 3 considerable [1] 15:7
 4 Consideration [10] 5:5, 21; 8:5; 11:3; 13:14; 27:25; 31:3; 34:19; 45:3; 49:8
 5 consideration [5] 6:9; 8:17; 22:24; 28:10; 43:20
 6 considered [1] 25:13
 7 considering [1] 14:16
 8 consisted [2] 11:23; 24:15
 9 consistently [1] 29:9
 10 construction [4] 39:20; 40:12; 42:22; 43:15
 11 contact [1] 3:12
 12 contain [1] 52:9
 13 content [1] 11:20
 14 contest [1] 47:11
 15 continue [11] 14:16; 15:19; 18:9, 17, 22; 21:2, 7; 32:12; 47:14; 48:2
 16 continued [1] 22:20
 17 continues [2] 21:9; 35:17
 18 continuing [1] 16:6
 19 Contracts [1] 51:7
 20 contributions [4] 16:19; 17:2; 21:18, 25
 21 Control [5] 31:4, 11; 45:11, 12, 25
 22 control [7] 31:20, 21; 32:8, 22; 33:8; 41:24; 42:2
 23 conveniently [1] 38:21
 24 convention [1] 15:2
 25 converted [1] 15:1
 CONWAY [30] 1:20; 2:25; 4:23; 5:14; 7:23; 9:25; 10:10, 15, 21; 12:16; 13:6; 20:7; 23:23; 25:24; 27:1,
 17; 30:5, 20; 33:19; 34:5, 11; 44:1, 3, 20; 48:12, 20; 49:1; 50:10, 20; 51:14
 Conway [17] 2:24; 4:22; 5:13; 7:22; 10:20; 12:15; 13:5; 26:25; 27:16; 30:4, 19; 34:10; 44:19; 48:25;
 50:19; 51:13
 cooling [1] 20:21
 copies [1] 33:11
 CORPORAL [8] 8:8; 10:4, 8; 28:4, 18, 21, 25; 29:19
 Corporal [4] 8:6; 9:24; 28:2; 29:16
 corporate [1] 35:23
 Corporation [11] 6:15; 9:11; 31:5, 11, 13, 25; 32:2, 8, 10, 17; 33:10
 corporation [1] 49:16
 correct [1] 10:5
 corresponding [1] 47:4
 COUNSEL [2] 31:8; 34:2
 Counsel [3] 2:6; 31:6; 45:4
 count [1] 42:23
 County [1] 36:22
 county [3] 24:15; 43:4, 16
 couple [4] 20:20; 36:10; 42:18; 47:22
 covered [2] 17:19; 40:9
 Covid [3] 15:21; 22:18; 36:16
 cracked [1] 36:1
 create [1] 39:16

1 **credit** [3] 12:1; 24:18; 28:7
2 **Crime** [2] 15:19; 21:4
3 **crime** [2] 15:11; 21:8
4 **criminal** [2] 6:5; 8:13
5 **cumulative** [1] 50:1
6 **curious** [2] 6:25; 10:1
7 **current** [2] 11:14; 47:2
8 **currently** [2] 8:14; 49:17
9 **cutting** [1] 37:25

- D -

7 **Damiaa**n [1] 9:14
8 **data** [1] 28:8
9 **date** [1] 21:11
10 **DAVID** [1] 1:19
11 **day-to-day** [1] 14:8
12 **days** [3] 33:12; 36:5; 46:21
13 **DC-24-086** [3] 45:4; 48:18; 49:6
14 **deadlines** [1] 41:8
15 **December** [7] 35:19; 36:22; 37:2, 25; 39:5, 6; 47:2
16 **decision** [1] 38:1
17 **decisions** [2] 37:19; 38:25
18 **decline** [1] 38:19
19 **dedication** [1] 2:11
20 **definitely** [4] 18:9, 21; 19:21; 43:5
21 **delayed** [2] 36:16, 21
22 **deliver** [1] 33:10
23 **demand** [1] 21:5
24 **Denny** [9] 34:21; 35:23; 36:5; 37:5; 38:23; 39:7; 43:9, 11, 20
25 **deployed** [1] 16:10
Deputy [2] 3:8; 45:4
describe [1] 3:16
described [1] 25:4
design [1] 11:18
designed [1] 40:22
despite [1] 38:9
detail [1] 46:12
detailing [1] 47:24
details [1] 26:6
detection [2] 15:13, 15
deterred [2] 36:17, 21
detrimental [1] 38:8
developing [1] 18:15
Development [1] 18:11
development [5] 11:18; 14:13; 17:4; 35:17; 37:3
devices [1] 46:5
different [4] 16:20; 46:9, 21; 47:22

1 **diligently** [2] 41:7; 47:15
2 **Dimitri** [1] 9:1
3 **direct** [1] 19:6
4 **directed** [1] 45:9
5 **direction** [1] 22:21
6 **directly** [5] 17:7; 20:16; 21:20, 23, 24
7 **Director** [23] 1:22; 2:9; 3:8; 6:11, 12, 14; 8:20, 23, 25; 9:1, 2, 4, 6, 13, 15, 16, 18; 13:16; 14:1, 4; 18:13;
8 26:13, 16
9 **disappointed** [1] 6:24
10 **Disciplinary** [2] 45:3; 47:9
11 **disciplinary** [2] 11:25; 24:17
12 **Discipline** [1] 45:8
13 **discipline** [1] 47:11
14 **Disclosure** [1] 51:8
15 **discredit** [2] 33:1, 2
16 **discretionary** [1] 49:17
17 **discussion** [14] 4:18; 5:9; 7:18; 10:16; 12:11; 13:1; 26:21; 27:12; 29:25; 30:15; 33:21; 34:6; 44:15;
18 50:15
19 **discussions** [1] 48:21
20 **Dispatch** [1] 22:12
21 **disturbances** [1] 21:8
22 **diversity** [2] 17:25; 18:7
23 **dock** [2] 14:11, 18
24 **documentation** [1] 46:13
25 **documenting** [1] 45:19
documents [1] 33:11
dollars [1] 39:16
donated [1] 21:22
double [2] 2:10; 21:15
Doug [1] 14:7
downward [1] 21:7
DOZA [8] 8:8; 10:4, 8; 28:4, 18, 21, 25; 29:19
Doza [4] 8:7; 9:24; 28:2; 29:16
Draft [2] 28:16; 29:4
DRIVE [1] 1:4
drive [1] 41:4
drop [1] 46:6
dropped [1] 37:13
droughts [1] 39:10
drugs [1] 16:8
duct [1] 20:22
During [5] 46:1, 8, 17, 23; 47:7
during [3] 2:8, 16; 45:22
duty [1] 2:10

- E -

each [9] 3:14; 11:13; 20:17; 24:19; 46:12; 47:6, 24; 50:1, 3

1 earlier [1] 20:10
 2 easier [1] 33:22
 3 easy [2] 35:8; 37:4
 4 Economic [1] 17:4
 5 economic [3] 14:13; 21:25; 42:22
 6 Edmond [1] 9:6
 7 EGDs [3] 46:5, 10, 14
 8 eight [1] 37:23
 9 either [2] 24:3; 33:25
 10 electronic [2] 46:5, 14
 11 Elevator [1] 24:25
 12 elevator [2] 42:6; 44:10
 13 elevators [1] 15:7
 14 Ellinger [2] 36:11, 12
 15 Emile [1] 8:22
 16 employee [3] 15:10, 16; 42:23
 17 employee's [1] 47:4
 18 employees [2] 17:9; 37:20
 19 ending [1] 38:15
 20 enjoy [2] 21:21; 42:16
 21 ensure [4] 14:17; 15:22; 16:4; 21:15
 22 ensuring [1] 16:4
 23 enter [1] 41:1
 24 Enterprises [2] 17:11, 12
 25 Entertainment [1] 9:9
 Entities [1] 11:4
 Entity [1] 11:10
 entity [2] 31:17; 32:19
 entrance [1] 15:5
 entry [1] 41:24
 environment [3] 15:21, 22; 36:19
 equipment [2] 11:19; 41:17
 Erlanger [2] 10:1, 4
 escalator [1] 24:25
 escalators [1] 15:7
 essentially [2] 29:6, 10
 established [1] 41:8
 estate [9] 17:6; 31:16, 23; 32:2, 5, 8, 10, 13; 43:17
 estimated [1] 42:25
 eternally [1] 2:11
 EVANS [4] 3:9, 24; 29:4, 13
 Evans [1] 3:8
 even [4] 29:11; 38:3, 8; 48:1
 event [1] 39:23
 events [1] 22:18
 Everi [1] 9:13
 every [2] 3:15; 16:11
 Everyone [1] 4:6

1 everyone [3] 2:3; 21:16; 51:21
2 examples [2] 19:7
3 exceed [1] 14:12
4 exceeding [1] 17:17
5 exceeds [1] 18:7
6 excellent [1] 48:16
7 exciting [1] 39:11
8 executed [1] 33:11
9 Executive [3] 1:22; 9:12; 26:12
10 expansion [1] 20:24
11 expectations [3] 14:12, 14; 17:17
12 expense [1] 42:24
13 experience [1] 14:9
14 experiencing [1] 39:10
15 expire [2] 11:15; 24:12
16 explained [1] 33:23
17 expo [1] 39:21
18 express [1] 35:7
19 extensive [1] 16:13
20
21
22
23
24
25

- F -

12 facility [4] 36:4; 39:5, 16, 24
13 fact [2] 22:7; 23:10
14 failure [2] 24:25; 25:13
15 failures [1] 25:4
16 fall [1] 38:25
17 family [1] 35:16
18 Fantasy [3] 28:1, 5, 9
19 farm [1] 40:8
20 FastDraft [4] 28:1, 11, 16; 29:23
21 feasible [1] 36:8
22 February [2] 36:13; 45:18
23 federal [1] 24:16
24 feedback [2] 11:24; 24:15
25 feel [4] 20:14; 25:10; 47:20; 48:13
fees [1] 17:6
feet [4] 37:17; 38:4, 5, 12
felt [1] 42:12
females [1] 23:17
fewer [1] 38:9
Fidelity [1] 49:14
figure [2] 28:19; 29:2
figured [1] 7:4
filed [1] 31:11
final [3] 37:15; 40:5, 24
Finance [1] 6:18
Financial [6] 6:1, 18; 9:10; 11:22; 24:14; 49:9

1 **financial** [8] 6:5; 7:10; 11:23; 17:2; 24:16; 28:7; 33:7; 49:15
find [2] 7:7; 40:7
2 **Finding** [5] 45:22; 46:3, 19; 47:1
findings [7] 6:19; 9:20; 24:20; 26:7; 28:12; 45:19; 47:14
3 **fine** [2] 47:10, 11
finished [3] 40:17, 25; 42:4
4 **Fire** [2] 23:15; 42:7
First [2] 3:7, 11
5 **first** [4] 4:14; 16:16; 29:7; 33:10
fiscal [2] 22:5; 38:15
6 **five** [6] 3:21; 23:15; 24:2; 35:19; 39:17; 44:10
flat [1] 19:21
7 **flip** [1] 29:9
flood [1] 36:19
8 **floor** [14] 5:23; 15:16; 16:1, 2, 5, 14; 25:17; 40:4, 14; 41:14, 20, 25; 42:19
floors [2] 41:19; 44:10
9 **fluctuations** [1] 17:15
focus [1] 18:21
10 **focused** [2] 18:15; 41:8
focusing [1] 19:4
11 **folks** [2] 19:2; 36:10
follow [1] 15:23
12 **follow-up** [7] 45:20; 46:9, 17, 23; 47:7; 48:1, 9
following [4] 6:8; 8:16; 28:9; 32:9
13 **followup** [1] 46:1
foot [1] 36:4
14 **forced** [1] 37:14
forecasting [1] 43:1
15 **foregoing** [1] 52:9
forth [1] 32:22
16 **forward** [3] 3:22; 24:4; 39:8
Foster [1] 9:12
17 **found** [6] 45:21; 46:1, 9, 17, 23; 47:7
Four [1] 36:5
18 **four** [2] 40:2, 3
four-time [1] 22:10
19 **FRANKS** [79] 2:22, 24; 3:1, 3; 4:20, 22, 24; 5:1, 3, 11, 13, 15, 17, 19; 7:20, 22, 24; 8:1; 10:18, 20, 22, 24;
20 11:1; 12:13, 15, 17, 19, 21; 13:3, 5, 7, 9, 11; 26:23, 25; 27:2, 4, 6, 14, 16, 18, 20, 22; 30:2, 4, 6, 8, 10, 17, 19,
21 21, 23, 25; 34:8, 10, 12, 14, 16; 44:17, 19, 21, 23, 25; 48:23, 25; 49:2, 4, 6; 50:17, 19, 21, 23, 25; 51:11, 13,
15, 17, 19
fraudulent [2] 16:5, 8
Frederic [1] 9:2
22 **frequented** [1] 6:7
frequently [1] 20:12
23 **Friday** [1] 25:8
friend [1] 36:22
24 **front** [1] 41:6
full [1] 20:20
25

1	functional [1] 41:20
2	fund [1] 21:24
2	funded [1] 43:16
	funneling [1] 23:2
3	further [14] 7:18; 10:16; 12:11; 13:1; 26:21; 27:12; 29:25; 30:15; 34:6; 44:15; 48:2, 21; 50:15; 52:9
4	fuss [1] 4:2
4	future [1] 47:15
5	
	- G -
6	gain [1] 42:2
	gallons [3] 40:4, 9, 10
7	Game [1] 8:19
	game [4] 11:20; 29:1; 42:19; 43:4
8	games [3] 38:9, 20; 41:12
	GAMING [1] 1:3
9	Gaming [24] 2:3, 12, 20; 6:1, 12, 13, 20; 9:21; 11:5, 12, 17; 24:11; 26:3; 28:12; 31:5, 12, 13, 15; 32:3, 7, 19; 33:9; 52:8
10	gaming [16] 11:16, 19; 15:25; 16:11; 17:4, 6; 22:8; 31:21, 23; 33:2, 5; 38:12, 22; 43:1, 5; 46:5
	gangway [1] 35:24
11	gathered [1] 36:9
	gauge [1] 37:17
12	gave [2] 19:7; 39:23
	gazebos [2] 42:11, 14
13	Genechten [2] 9:5, 7
	GENERAL [2] 31:8; 34:2
14	General [6] 2:6; 6:16; 9:8; 31:6; 34:24; 45:4
	general [4] 4:5; 6:5; 8:13; 32:25
15	George [1] 9:8
	gets [1] 29:6
16	getting [1] 43:7
	Ghislain [2] 8:22, 24
17	Girardeau [2] 34:25; 35:22
	giveaways [1] 22:18
18	given [1] 41:15
	Giving [1] 21:23
19	giving [1] 14:13
	glad [2] 9:21; 28:13
20	global [1] 11:16
	GLPI [8] 31:16, 25; 32:4, 5, 11, 19; 33:10, 20
21	goes [6] 16:22; 19:22; 21:3; 22:19; 23:14; 29:5
	Good [11] 2:2; 3:9; 5:24; 8:8; 13:18; 24:8; 26:2; 31:8; 35:4; 39:9; 49:11
22	good [12] 4:12; 11:10; 15:6, 19; 20:9; 23:23; 32:25; 36:22; 38:24; 43:18; 45:6; 50:10
	Google [1] 28:23
23	governmental [1] 24:16
	Governor [2] 36:25; 37:10
24	grand [1] 43:10
25	granted [1] 37:21

1 **graph** [1] 17:12
2 **grateful** [2] 2:11; 4:6
3 **gratifying** [1] 23:1
4 **grave** [1] 35:15
5 **Great** [1] 18:6
6 **great** [4] 20:10, 13; 23:10; 24:7
7 **gregarious** [1] 3:16
8 **Grimm** [1] 6:17
9 **ground** [2] 39:5, 19
10 **groundbreaking** [2] 39:6, 11
11 **Group** [1] 8:23
12 **group** [3] 13:25; 15:2; 36:9
13 **groups** [4] 18:18, 24, 25; 21:21
14 **grow** [1] 3:18
15 **guess** [2] 29:8; 38:15
16 **guessed** [1] 38:17
17 **guests** [4] 15:14; 20:17, 25; 38:21
18 **guidelines** [1] 15:23
19 **guilty** [1] 20:14
20 **guys** [2] 22:23; 44:5

- H -

21 **half** [2] 41:10, 13
22 **HANE** [25] 1:19; 3:2; 4:17, 25; 5:16; 7:17, 25; 10:23; 12:10, 18; 13:8; 26:20; 27:3, 19; 29:24; 30:7, 22;
31:13; 44:14, 22; 48:6; 49:3; 50:14, 22; 51:16
32 **Hane** [16] 3:1; 4:24; 5:15; 7:24; 10:22; 12:17; 13:7; 27:2, 18; 30:6, 21; 34:12; 44:21; 49:2; 50:21; 51:15
33 **happening** [1] 39:4
34 **Happy** [1] 16:22
35 **happy** [5] 12:4; 26:8; 33:15; 47:16; 49:19
36 **hard** [4] 3:17; 19:3; 38:1; 41:7
37 **Harris** [1] 36:12
38 **Hayti** [1] 39:18
39 **heading** [1] 43:11
40 **headquartered** [1] 10:7
41 **headquarters** [1] 10:2
42 **health** [1] 32:24
43 **hear** [5] 10:3, 9; 19:8; 25:25; 26:12
44 **HEARING** [1] 1:12
45 **Heather** [4] 2:6, 7, 17; 31:6
46 **held** [4] 32:19; 39:6; 49:15; 52:8
47 **help** [3] 2:16; 15:17; 19:3
48 **HEMMEL** [1] 26:2
49 **Hemmel** [2] 25:25; 26:10
50 **HENSON** [8] 13:18; 18:6; 19:6, 11, 14, 20; 20:1, 4
51 **Henson** [2] 13:16, 23
52 **here's** [1] 37:10
53 **high** [1] 36:2

1 **highest** [1] 38:16
2 **Highway** [4] 5:25; 8:10; 11:21; 24:13
3 **Higuchi** [1] 6:12
4 **hire** [1] 19:3
5 **Hiroshi** [1] 6:13
6 **historic** [1] 39:10
7 **history** [2] 42:13; 43:16
8 **hitting** [1] 14:2
9 **hold** [4] 16:14; 33:5; 39:22; 49:17
10 **Holder** [1] 11:11
11 **holder** [2] 31:13, 17
12 **home** [2] 14:11, 18
13 **homework** [1] 29:14
14 **Honestly** [1] 28:21
15 **honestly** [1] 28:18
16 **honored** [1] 35:7
17 **hope** [3] 2:13, 15; 48:9
18 **hoping** [1] 35:17
19 **Hospital** [1] 16:21
20 **hotel** [12] 15:8; 20:20; 39:13, 16; 40:13, 20; 41:1, 19, 25; 42:4, 5, 7
21 **hours** [1] 43:12
22 **Hubert** [2] 9:4, 6
23 **huge** [2] 2:16
24 **Human** [1] 18:13

- I -

25 **iconic** [1] 40:21
26 **identify** [2] 16:13, 18
27 **imagine** [1] 38:1
28 **Immediately** [1] 32:9
29 **immediately** [1] 39:20
30 **impact** [6] 21:25; 33:4; 35:10; 37:18; 38:7; 42:22
31 **impactful** [2] 37:19; 38:25
32 **implemented** [2] 47:12, 19
33 **importance** [1] 21:10
34 **important** [3] 16:11; 23:9; 42:12
35 **impressed** [1] 48:8
36 **improvements** [1] 20:16
37 **inaccuracies** [1] 46:24
38 **Inaction** [1] 38:25
39 **include** [1] 14:22
40 **included** [6] 6:4; 8:12; 28:6; 36:25; 42:16; 49:25
41 **includes** [1] 31:21
42 **including** [4] 11:17; 32:4, 10; 47:3
43 **Incorporated** [5] 9:9, 13, 15, 17; 11:6
44 **increase** [5] 19:21, 23; 42:23, 24, 25
45 **increased** [1] 38:22

1 **increases** [1] 19:19
 indifferent [2] 15:22; 22:1
 2 **individual's** [1] 47:4
 industry [2] 33:2; 43:5
 3 **information** [1] 17:25
 infrastructure [1] 15:6
 4 **initiative** [1] 18:17
 injurious [1] 32:24
 5 **inquiries** [3] 6:5; 8:13; 11:25
 inside [3] 15:5; 41:7, 22
 6 **inspection** [4] 25:1, 3; 42:5, 6
 inspections [2] 25:5, 7
 7 **inspector** [1] 25:10
 installed [2] 15:13; 42:20
 8 **instances** [1] 46:23
 instead [2] 38:8; 39:14
 9 **Institutional** [1] 49:8
 institutional [1] 49:13
 10 **intensified** [1] 37:13
 Interest [2] 31:4, 10
 11 **interest** [1] 32:23
 Interim [1] 2:9
 12 **Internal** [3] 45:10, 12, 25
 International [2] 6:13; 8:19
 13 **intoxicated** [1] 16:7
 introducing [1] 13:23
 14 **invested** [1] 39:15
 investigate [1] 46:13
 15 **investigating** [1] 24:21
 investigation [2] 8:11; 28:6
 16 **investigations** [7] 6:2, 4; 8:12; 11:22; 12:3; 24:14, 20
 Investigative [2] 6:19; 9:20
 17 **investigative** [1] 28:12
 Investigators [4] 5:25; 8:10; 11:21; 24:13
 18 **investigators** [1] 6:20
 Investigatory [1] 51:4
 19 **investigatory** [1] 24:5
 investment [3] 15:7; 31:16; 43:14
 20 **investments** [2] 14:20, 21
 investor [1] 49:13
 21 **Investors** [1] 49:8
 invite [2] 13:15; 34:21
 22 **involve** [1] 28:25
 involved [1] 25:13
 23 **involvement** [1] 21:19
 island [1] 19:11
 24 **isolated** [1] 15:16
 issued [1] 45:18
 25

issues [4] 25:5, 13; 36:18; 48:8
item [8] 4:14; 5:4; 13:13; 27:25; 31:2; 34:18; 45:2; 49:7
items [2] 11:8; 15:9
itself [1] 29:1

- J -

James [1] 36:12
Jason [1] 5:23
Jean [2] 9:2, 6
Jean-Louis [2] 8:20, 24
JEFFERSON [1] 1:5
Jefferson [1] 37:5
Jenny [1] 25:25
Jerusalim [1] 9:10
John [3] 9:4; 24:4, 24
joined [2] 3:13, 25
Joint [1] 31:3
jointly [1] 31:11
Joseph [1] 9:18
journey [2] 4:7, 13
Judge [1] 2:10
Julie [4] 13:16; 14:1, 2; 18:12
July [7] 11:10; 19:18; 37:1; 46:7, 15, 18
jump [3] 22:3; 42:1, 2
June [4] 37:11; 38:15; 46:10
jurisdictional [1] 11:25
jurisdictions [2] 6:6; 8:14

- K -

Kansas [24] 13:16; 14:11; 17:8; 18:3, 8; 19:1, 9, 12; 22:1, 16; 24:9, 24; 25:3, 10, 16; 26:5, 15, 19; 31:14;
32:3, 6, 12, 15, 16
keep [2] 13:21; 24:2
Keith [8] 13:16, 23; 20:9, 10, 14; 21:4, 9, 20
Kentucky [2] 10:1, 4
kept [1] 40:21
KEVIN [1] 1:21
killed [1] 44:11
kind [4] 9:25; 14:15; 19:11; 36:18
KNIPP [1] 1:4
knowing [2] 19:1, 9
known [5] 16:20; 31:15, 16; 45:12; 49:13
Konami [1] 6:12
Kudos [1] 38:23
Kylee [1] 49:9

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

- L -

Labay [1] 9:12
Lalitkumar [1] 6:15
Lance [1] 9:8
landscape [1] 40:18
landscaping [1] 41:6
LANG [3] 20:9; 23:5, 19
Lang [3] 14:7; 17:21; 23:22
language [2] 36:24, 25
large [4] 22:12, 16, 19; 39:21
largest [1] 43:15
late [1] 36:13
latest [1] 16:3
laughter [1] 4:5
lawsuit [1] 29:18
leader [1] 18:12
leaders [2] 18:20; 23:20
Leadership [1] 18:11
leadership [3] 18:16, 25; 35:24
LEARA [2] 1:22; 26:14
Leara [3] 26:13, 16; 35:20
learn [1] 3:18
learned [1] 37:6
lease [6] 31:22; 32:10, 11; 33:13, 14; 43:19
leaseback [1] 32:13
least [3] 19:24; 23:12; 47:5
leaving [1] 2:7
Ledbetter [1] 14:4
left [1] 2:10
Legal [2] 51:5, 6
legislative [1] 36:12
legislators [1] 36:14
legislature [1] 37:8
Leisure [4] 9:19; 31:5, 12, 15
less [4] 4:4; 22:18; 24:2; 38:20
lesson [1] 35:25
let's [1] 3:5
letter [1] 47:24
Level [2] 5:22; 6:2
level [3] 14:21; 19:25; 37:13
levels [1] 22:22
License [3] 8:11; 11:11; 31:14
license [5] 13:19; 31:17; 32:19; 33:5; 42:7
licensed [4] 11:12; 13:24; 14:3, 6
licensee [5] 31:15, 21, 22; 32:15, 18
licensee's [1] 33:4
Licensees [1] 13:14

1 **licensees** [3] 26:4; 33:7; 49:18
2 **Licenses** [1] 24:11
3 **licenses** [1] 11:14
4 **licensing** [2] 11:22; 28:5
5 **Licensure** [2] 5:22; 28:1
6 **life** [1] 35:25
7 **life's** [2] 4:7, 13
8 **Light** [4] 9:16; 11:5, 11, 16
9 **Limited** [1] 9:19
10 **limited** [2] 6:4; 11:23
11 **list** [3] 16:22; 47:2, 8
12 **listed** [1] 49:22
13 **literally** [1] 36:3
14 **litigation** [3] 12:1; 24:17; 28:8
15 **little** [8] 4:4; 13:20; 15:10; 19:12, 22; 22:7; 39:7, 15
16 **lived** [1] 6:7
17 **lively** [1] 4:4
18 **local** [4] 17:6; 18:3, 24; 36:14
19 **located** [5] 14:16; 26:7; 31:24; 38:11, 21
20 **lost** [1] 43:24
21 **Louis** [2] 22:7, 11
22 **love** [2] 19:8; 21:18
23 **lower** [2] 18:2, 9
24 **luck** [1] 4:12
25 **Lyle** [2] 34:24; 35:5

- M -

15 **machines** [4] 11:19; 14:23; 41:12; 42:20
16 **Madrid** [1] 36:22
17 **main** [2] 15:5; 45:24
18 **maintain** [2] 41:24; 42:13
19 **maintained** [1] 46:13
20 **major** [1] 18:17
21 **majority** [2] 20:19; 21:19
22 **making** [10] 4:2; 23:8, 14; 28:2; 31:7; 35:8; 38:23, 24; 45:5; 49:10
23 **management** [6] 17:24; 18:2, 8; 23:17; 32:14; 49:17
24 **Manager** [4] 6:16; 9:8; 34:25; 49:9
25 **manufacture** [1] 11:18
Marc [1] 36:11
March [1] 45:16
Marchienne [3] 8:20, 23, 24
Marie [6] 8:18, 22, 24; 9:2, 4, 6
Mark [1] 9:12
market [1] 22:7
marketing [1] 11:19
markets [1] 22:9
Marshal [1] 42:7

1 **master** [2] 32:11; 43:19
 2 **MASTERS** [3] 24:7; 25:18, 20
 3 **Masters** [4] 24:4, 5, 23; 25:15
 4 **material** [4] 31:20, 21; 32:7; 33:3
 5 **matrix** [1] 18:7
 6 **Matsumoto** [1] 6:13
 7 **matter** [2] 33:16; 45:15
 8 **Matters** [1] 51:5
 9 **matters** [1] 47:10
 10 **Matthew** [1] 9:8
 11 **maybe** [3] 7:4; 18:4; 19:24
 12 **Mayor** [2] 20:11, 12
 13 **mayor** [1] 20:11
 14 **McTHEENEY** [4] 5:24; 7:2, 6, 9
 15 **McTheeney** [3] 5:23; 6:24; 7:13
 16 **meant** [3] 28:20; 29:3; 39:1
 17 **meet** [5] 19:18, 24; 22:4; 36:6; 41:14
 18 **Meeting** [1] 2:20
 19 **meeting** [2] 2:3; 51:3
 20 **Meetings** [1] 5:5
 21 **meetings** [2] 5:7, 20
 22 **Member** [1] 3:7
 23 **member** [5] 3:15; 16:12; 18:7, 18; 47:12
 24 **members** [13] 3:10; 15:14, 17; 16:15, 17, 23, 24; 17:3, 8; 21:21, 22; 39:2; 48:7
 25 **memory** [1] 7:2
mentioned [4] 17:23; 20:10; 21:20; 43:9
Merckx [1] 9:14
Mercy [1] 16:21
meter [1] 46:4
MICS [5] 45:13; 46:8, 16, 22; 47:6
MIKE [1] 1:22
Mike [1] 26:13
miles [1] 39:17
million [12] 16:2; 17:5, 7; 20:2, 15, 17; 22:2, 6; 39:15; 42:24; 43:1, 14
Minimum [1] 45:12
minorities [3] 18:9, 19; 23:17
Minority [1] 17:11
minority [2] 17:14; 18:1
minority-owned [1] 17:23
minors [1] 21:16
Minutes [1] 5:5
minutes [3] 5:6, 19; 24:2
missing [2] 46:24; 47:8
Mississippi [2] 35:25; 42:10
MISSOURI [2] 1:3
Missouri [34] 2:3, 12, 20; 5:25; 6:1, 19; 8:10; 9:20; 11:21, 24; 13:24; 14:3, 9; 22:1, 7, 8, 11; 24:13; 26:3;
 28:6, 7, 12; 31:14, 18; 32:19, 24; 33:1, 2, 9, 13; 35:6; 43:6; 49:18; 52:8
Monday [1] 41:16

1	money [5] 23:3, 8, 11, 13, 14
2	monitor [1] 48:2
3	month [5] 2:7; 3:25; 36:9; 47:6, 8
4	months [2] 2:10; 13:19
5	Moon [2] 52:5, 13
6	morals [1] 32:25
7	morning [15] 2:2; 3:9, 10; 4:14; 5:24; 8:8; 11:10; 13:18; 24:8; 26:2; 31:9; 35:4; 39:9; 45:6; 49:11
8	mornings [1] 2:14
9	Morro [1] 9:16
10	Most [1] 17:15
11	most [4] 16:11, 22; 17:19; 37:19
12	move [18] 4:15; 5:6; 7:15; 10:13; 12:8, 23; 23:25; 26:18; 27:9; 29:22; 30:12; 34:3; 41:13, 17; 44:12; 48:18; 50:12; 51:3
13	moving [1] 39:8
14	much [12] 7:12, 14; 25:15; 26:17; 27:8, 24; 29:21; 30:12; 33:22; 43:25; 48:15; 50:11
15	multiple [4] 11:20; 45:19, 21; 49:18
16	municipal [1] 24:15
17	must [2] 15:14; 31:19
18	mute [1] 44:1
19	
20	- N -
21	name [2] 24:1; 47:4
22	nearest [1] 39:17
23	Nearly [1] 22:2
24	nearly [2] 21:11, 12
25	negative [7] 33:3, 6; 37:16; 38:4, 5, 20; 39:1
26	never [1] 34:22
27	Nikki [2] 3:8; 4:11
28	nine [1] 46:23
29	non-cashable [1] 46:14
30	Non-Executive [1] 9:18
31	non-floating [2] 36:23; 37:3
32	none [5] 4:18; 5:9; 23:24; 24:3; 26:22
33	normally [1] 25:6
34	not-sexy [1] 20:21
35	nothing [1] 25:12
36	notice [1] 42:10
37	noticed [1] 17:25
38	November [1] 43:10
39	Numbers [1] 45:17
40	
41	- O -
42	obligations [1] 14:18
43	obviously [2] 14:10; 19:4
44	occurred [1] 46:2
45	occurrences [1] 47:15

1 **October** [16] 1:13; 2:3, 19; 11:15; 24:12; 25:1, 7; 37:15, 21; 40:14; 41:11, 16; 45:17, 20; 46:2; 52:7
2 **office** [1] 4:4
3 **Officer** [2] 6:18; 9:10
4 **officers** [2] 21:14; 24:21
5 **official** [1] 39:6
6 **often** [2] 20:12; 21:15
7 **omnibus** [1] 37:6
8 **ones** [1] 39:17
9 **only** [7] 6:23; 19:16; 21:7; 38:12; 39:16; 41:11, 19
10 **onto** [2] 16:2; 42:10
11 **open** [2] 40:4; 51:2
12 **open-source** [1] 28:8
13 **opened** [2] 38:9; 42:13
14 **opening** [1] 43:10
15 **operates** [2] 31:14; 32:6
16 **operating** [1] 41:11
17 **Operation** [2] 32:4, 7
18 **operation** [1] 31:24
19 **operational** [2] 37:12; 39:10
20 **Operations** [2] 14:8; 35:5
21 **operations** [5] 14:9; 25:6; 32:12, 14; 38:10
22 **Operators** [3] 28:1, 5, 9
23 **operators** [1] 11:24
24 **opportunity** [5] 2:5; 35:12, 16; 41:13
25 **options** [1] 36:7
Order [1] 45:8
order [2] 2:20; 32:25
organization [2] 18:16, 21
organizations [5] 16:21, 25; 17:1, 13; 21:21
original [3] 14:18; 35:14; 37:14
originally [2] 13:24; 40:22
ours [2] 14:15; 18:21
Outside [2] 6:10, 12
overall [3] 15:20; 38:19; 41:3
overlooks [1] 42:14
oversees [1] 14:8
overstated [1] 37:18
overview [1] 40:1
ownership [3] 31:20; 32:16; 49:18
owning [1] 32:5
owns [2] 7:9, 11

- P -

pace [1] 21:12
paid [3] 22:2, 6; 35:15
Palm [4] 7:1, 5, 6, 8
park [1] 42:15

1 **parking** [4] 15:17; 20:22; 38:21; 39:21
Parsons [1] 36:25
 2 **participants** [1] 29:5
parties [1] 33:12
 3 **partner** [4] 14:15, 16; 20:12
partnering [1] 21:22
 4 **Partners** [1] 6:13
partners [1] 43:17
 5 **pass** [2] 16:16; 17:21
passed [2] 36:25; 37:10
 6 **past** [2] 23:15; 33:24
Patel [2] 6:15; 7:1
 7 **Patrick** [1] 9:18
Patrol [4] 5:25; 8:10; 11:21; 24:13
 8 **patron** [1] 41:23
patrons [2] 42:14, 16
 9 **pavilion** [8] 37:22, 23, 25; 38:9, 11; 39:24; 40:20, 21
Payments [1] 9:13
 10 **payroll** [1] 42:24
pending [3] 29:18, 19; 43:10
 11 **PENN** [1] 9:9
pent-up [1] 21:5
 12 **people** [5] 16:2; 32:25; 39:22; 43:3, 4
percent [8] 17:10; 22:21; 38:20, 22; 50:1, 3, 6
 13 **percentage** [1] 38:16
performed [1] 47:13
 14 **period** [1] 45:16
periods [1] 46:6
 15 **Permanent** [2] 34:19; 43:21
Person [1] 8:11
 16 **Personnel** [1] 51:7
Persons [1] 8:6
 17 **persons** [3] 12:2; 15:25; 24:18
perspective [1] 19:8
 18 **Petition** [4] 31:3, 10; 34:19; 43:21
Petitioners [1] 31:25
 19 **phases** [1] 40:12
Philippe [2] 9:1, 6
 20 **phone** [1] 1:20
photo [1] 42:16
 21 **photos** [1] 42:21
physical [1] 14:20
 22 **physically** [1] 14:24
pick [1] 29:6
 23 **picks** [1] 29:6
pictures [1] 42:18
 24 **piggy-backing** [1] 21:9
place [2] 18:4; 40:8
 25

1 **places** [2] 22:11; 23:11
 2 **plant** [1] 14:24
 3 **platforms** [1] 11:20
 4 **podium** [3] 21:15; 24:1
 5 **point** [6] 20:20; 29:20; 36:17; 37:14; 40:16; 43:8
 6 **pointed** [1] 21:4
 7 **points** [2] 42:2, 12
 8 **Police** [1] 23:15
 9 **pony** [1] 41:23
 10 **population** [2] 18:3, 7
 11 **Port** [1] 14:12
 12 **portion** [2] 22:19; 31:23
 13 **position** [1] 3:19
 14 **positioned** [1] 21:14
 15 **positions** [2] 18:2; 42:23
 16 **positive** [1] 3:14
 17 **positivity** [1] 4:5
 18 **possession** [1] 26:8
 19 **Post** [1] 22:12
 20 **potential** [2] 22:3; 33:4
 21 **potentially** [1] 33:6
 22 **poured** [1] 41:5
 23 **praised** [1] 3:17
 24 **pre-Covid** [1] 22:22
 25 **pre-filed** [1] 36:23
Preliminary [1] 45:8
prepared [2] 46:4; 48:13
Present [4] 2:23, 25; 3:2, 4
present [2] 24:22; 52:7
presentation [9] 3:8; 8:7; 11:7; 13:17; 31:7; 34:22; 35:2; 45:5; 49:10
presentations [1] 28:3
presented [5] 6:8; 8:16; 28:10; 35:10, 16
presenting [1] 28:5
President [10] 6:14, 16, 18; 8:18; 9:8; 14:8; 18:14; 34:24, 25; 35:5
press [1] 15:20
pretty [2] 15:21; 16:3
prevent [2] 16:14; 47:15
previous [4] 14:22; 16:7; 22:2, 15
Primo [1] 15:4
prior [1] 38:10
private [1] 43:15
privately [1] 49:15
Privilege [1] 51:6
probably [3] 2:14; 19:1; 33:21
problems [1] 47:20
procedures [1] 47:12
proceedings [2] 52:8, 10
process [4] 35:19; 36:8, 14, 15

1 **processes** [2] 18:4; 47:19
2 **Product** [1] 51:6
3 **product** [3] 40:5, 24, 25
4 **Professional** [1] 52:5
5 **profile** [1] 28:7
6 **profiles** [2] 12:1; 24:18
7 **programs** [1] 18:4
8 **project** [6] 37:12; 39:7; 43:14, 15, 16, 22
9 **projects** [2] 15:6; 20:21
10 **promoted** [1] 3:18
11 **promotion** [1] 46:14
12 **promotional** [1] 22:18
13 **Properties** [4] 7:10; 31:5, 12, 15
14 **properties** [1] 35:21
15 **property** [22] 7:9; 14:21; 15:4, 8, 16, 18, 23; 16:24; 17:9; 18:12; 20:16; 21:10; 22:16; 34:25; 35:1; 40:19;
16 41:1, 3; 42:13; 43:2, 5; 44:8
17 **proposed** [1] 47:10
18 **Proprietary** [1] 51:4
19 **protect** [1] 15:17
20 **Protected** [1] 51:7
21 **protocols** [1] 15:11
22 **proud** [5] 14:10; 16:23; 22:10, 13; 35:7
23 **provide** [2] 24:4; 46:20
24 **provided** [9] 6:19; 9:20; 12:3; 17:25; 24:20; 28:12; 41:15; 46:25; 47:12
25 **provisioning** [1] 47:5
Public [2] 23:3, 6
public [3] 23:25; 24:1; 32:24
Pursuant [1] 31:19
putting [1] 23:10

- Q -

17 **qualifying** [1] 46:6
18 **question** [11] 6:23; 17:22, 24; 18:6; 19:16; 22:4, 25; 28:15, 18; 29:17; 49:20
19 **Questions** [2] 23:21; 24:23
20 **questions** [34] 6:21; 7:13; 9:22, 23, 24; 10:11; 12:5, 6; 17:21; 20:6; 22:23; 23:22; 24:22; 25:15, 20, 22;
21 26:8, 10, 16; 28:14; 29:16, 22; 33:15, 17, 25; 43:22, 23; 44:2; 47:16; 48:4, 7; 49:19; 50:9
22 **quick** [1] 35:25
23 **quickly** [1] 43:11
24 **quorum** [1] 3:5

- R -

22 **Rachel** [1] 8:18
23 **railing** [3] 41:23, 24; 42:1
24 **raising** [1] 23:13
25 **Ramsey** [1] 9:18
RANDOLPH [5] 35:4; 38:14; 43:9, 25; 44:7

1 **Randolph** [4] 34:24; 35:5; 43:24; 44:5
 2 **ranked** [1] 22:8
 3 **ranks** [1] 18:19
 4 **Raoul** [1] 8:22
 5 **reached** [1] 37:16
 6 **reading** [3] 29:1; 46:4; 49:24
 7 **ready** [4] 36:13; 42:4, 8; 51:2
 8 **real** [11] 17:5; 25:9; 31:16, 23; 32:2, 5, 8, 10, 13; 38:7; 43:17
 9 **Real-time** [1] 52:6
 10 **realize** [1] 35:10
 11 **rebranded** [1] 15:3
 12 **received** [1] 20:10
 13 **recently** [4] 2:8; 3:18; 41:4; 48:1
 14 **Recognition** [1] 3:7
 15 **recognize** [3] 2:6; 3:10, 24
 16 **recommendation** [2] 20:11; 26:13
 17 **recommended** [1] 47:9
 18 **recommending** [1] 33:9
 19 **recommends** [1] 26:14
 20 **record** [2] 24:2; 37:16
 21 **Records** [2] 51:4, 7
 22 **records** [1] 26:4
 23 **redundant** [2] 13:20; 17:20
 24 **referred** [1] 46:5
 25 **regarding** [1] 48:8
Regional [2] 6:16; 18:14
Registered [1] 52:5
Regulatory [4] 13:17; 14:2, 5; 26:1
REIT [2] 31:17; 43:17
reiterated [1] 25:11
REITs [2] 33:23, 24
related [2] 15:10; 26:6
relates [1] 15:9
relationship [1] 22:24
relatively [1] 22:5
relicensing [1] 24:14
Relicensure [3] 8:6; 11:4; 13:14
relicensure [1] 26:14
relocate [1] 37:22
Relocation [2] 34:20; 43:21
remaining [3] 21:24; 32:17; 41:17
remarkable [1] 16:3
remodel [1] 15:8
remodeling [1] 39:16
remove [1] 15:24
rendering [1] 39:19
renewal [4] 11:14, 22; 24:11; 49:12
renewals [3] 8:12, 16; 33:14

1 **renovated** [3] 14:25; 15:2; 39:13
 2 **renovation** [2] 20:20, 25
 3 **repairs** [1] 20:23
 4 **repeat** [5] 45:21; 46:1, 9, 17; 47:13
 5 **replacements** [2] 20:22
 6 **Report** [5] 45:22; 46:3, 11, 19; 47:1
 7 **report** [6] 26:7; 33:13; 47:14; 48:13, 16; 49:23
 8 **reported** [1] 52:7
 9 **Reporter** [3] 52:5, 6
 10 **REPORTER'S** [1] 52:3
 11 **Reports** [1] 45:17
 12 **reports** [2] 46:4, 12
 13 **represents** [3] 35:11, 12; 43:14
 14 **request** [3] 35:8; 43:20; 49:12
 15 **requirement** [3] 14:19; 17:18; 40:10
 16 **Research** [1] 29:13
 17 **reside** [1] 8:15
 18 **Resolution** [30] 5:22; 7:15; 8:3, 6; 10:13; 11:1, 5, 6; 12:8, 21, 24; 13:11, 15; 26:18; 27:6, 9, 22; 29:23;
 19 30:10, 13, 25; 31:6; 34:3, 16, 20; 44:12, 25; 49:9; 50:12, 25
 20 **resolution** [1] 35:9
 21 **resolve** [2] 47:13; 48:10
 22 **resolved** [1] 47:21
 23 **resource** [2] 18:18; 20:13
 24 **Resources** [1] 18:13
 25 **respectfully** [1] 43:20
response [1] 47:10
rest [1] 43:13
restaurant [1] 41:25
restaurants [2] 21:1, 3
restrooms [1] 21:2
result [1] 33:6
resulting [1] 32:7
results [5] 12:3; 26:6; 32:5; 38:10, 19
retained [1] 47:5
retirement [1] 4:8
retiring [1] 3:25
revealed [5] 45:22; 46:3, 11, 19; 47:1
revenue [3] 19:17; 38:22; 42:25
revenues [1] 19:21
Reversal [1] 28:17
Review [1] 47:9
review [13] 6:20; 8:12; 9:21; 11:25; 12:1, 4; 24:17, 18, 21; 28:7, 8, 13; 46:21
reviews [1] 11:24
revolved [1] 24:25
ribbon [1] 37:25
RICHENBERGER [3] 2:18; 31:8; 34:2
Richenberger [5] 2:6; 31:6; 33:18, 23; 34:1
ride [1] 44:9

1 rising [1] 40:20
2 River [7] 42:10; 45:3, 9; 46:20; 47:23; 48:9
3 river [9] 36:2, 7, 20; 37:15, 17; 41:18, 21; 42:14, 17
Riverboat [3] 24:11; 32:3, 7
4 riverboat [7] 31:23; 32:4, 11; 37:14, 24; 38:10; 42:12
Riverside [1] 6:17
5 road [1] 39:18
Roger [1] 6:10
6 role [1] 2:9
roll [16] 2:21; 4:19; 5:10; 7:19; 10:17; 12:12; 13:2; 26:22; 27:13; 30:1, 16; 34:7; 44:16; 48:22; 50:16;
51:10
7 roof [1] 40:14
rookie [1] 13:25
Room [1] 35:15
8 room [6] 15:8; 20:20; 36:10; 40:2, 6, 8
rooms [4] 39:17; 40:13, 20; 42:4
9 ROUND [2] 3:23; 4:10
Round [1] 28:17
10 round [2] 29:7, 8
RSMo [2] 51:4, 5
11 RUNKLE [1] 4:9
Runkle [1] 3:24
12 running [1] 40:17
rural [1] 43:3

- S -

14
15 Safety [2] 23:4, 6
safety [5] 15:10, 11; 25:9, 13; 32:25
16 sale [2] 31:22; 32:1
same [7] 19:24; 32:13; 35:12, 16; 39:5, 13; 47:8
17 Sammy [1] 11:6
scanned [2] 21:11, 13
18 scanning [1] 16:4
Schedule [1] 7:10
19 scheduled [1] 24:12
screen [3] 20:19; 21:6; 40:3
20 search [1] 28:23
SEATON [1] 11:9
Seaton [2] 11:6; 12:7
21 Second [15] 4:17; 5:8; 7:17; 10:15; 12:10, 25; 26:20; 27:11; 29:24; 30:14; 34:5; 44:14; 48:20; 50:14;
51:9
22 second [19] 4:16; 5:7; 7:16; 10:14; 12:9, 24; 26:19; 27:10; 29:7, 23; 30:13; 33:12; 34:4; 37:8; 44:13;
48:19; 50:13; 51:8
23 Secretary [1] 6:14
Section [7] 45:11, 13, 25; 46:8, 17, 22; 47:7
24 section [1] 7:10
Sections [3] 45:13, 14; 51:3
25

1 **secure** [1] 40:8
 2 **security** [2] 16:16; 21:14
 3 **Seeing** [3] 4:18; 5:9; 26:21
 4 **seeing** [3] 23:15, 24; 24:3
 5 **seeking** [2] 11:14; 32:1
 6 **seen** [2] 19:19; 25:5
 7 **Senate** [2] 37:1, 9
 8 **Senior** [4] 3:19; 6:15; 8:18; 14:7
 9 **sense** [1] 38:24
 10 **sent** [1] 45:24
 11 **separately** [3] 11:7; 24:6; 28:3
 12 **September** [7] 3:13; 5:5, 6, 20; 21:12; 45:20; 46:2
 13 **SERGEANT** [8] 5:24; 7:2, 6, 9; 11:9; 24:7; 25:18, 20
 14 **Sergeant** [9] 5:23; 6:23; 7:13; 11:6; 12:7; 24:5, 23; 25:2, 15
 15 **serious** [1] 39:1
 16 **services** [1] 49:15
 17 **session** [3] 36:24; 51:3, 19
 18 **Seth** [7] 3:11, 12, 13, 14, 18, 21; 4:12
 19 **settled** [1] 21:6
 20 **seven** [1] 33:12
 21 **seventh** [1] 22:12
 22 **several** [2] 20:3; 25:11
 23 **shall** [1] 33:13
 24 **shape** [1] 40:13
 25 **share** [1] 23:20
 26 **Shawn** [1] 14:4
 27 **shift** [1] 35:15
 28 **short** [2] 4:3; 41:23
 29 **shortly** [1] 41:21
 30 **shouldn't** [1] 15:24
 31 **show** [1] 40:1
 32 **showed** [1] 20:15
 33 **showing** [2] 18:20; 20:14
 34 **shut** [1] 25:12
 35 **side** [2] 36:12; 41:18
 36 **SidePrize** [4] 28:2, 11; 29:17; 30:13
 37 **signed** [1] 36:25
 38 **significant** [2] 23:2; 33:6
 39 **signing** [1] 37:10
 40 **silent** [2] 14:15; 20:11
 41 **similar** [1] 22:15
 42 **since** [3] 2:10; 44:10; 47:19
 43 **single** [1] 16:12
 44 **situation** [1] 48:3
 45 **situations** [1] 48:10
 46 **six-foot** [1] 41:24
 47 **slide** [3] 20:14, 15; 41:21
 48 **slides** [1] 22:15

1 slot [3] 14:23; 41:12; 42:19
 2 small [1] 4:7
 3 smile [1] 4:5
 Snake [2] 28:16; 29:4
 4 snake [1] 29:9
 snakes [1] 29:7
 5 someone [1] 35:9
 Somer [4] 9:1, 2, 4, 6
 6 sorry [1] 25:19
 source [1] 46:13
 7 space [2] 15:1; 38:12
 SPAULDING [22] 1:21; 3:4; 5:2, 8, 18; 8:2; 10:25; 12:20, 25; 13:10; 27:5, 11, 21; 30:9, 14, 24; 34:15;
 8 44:24; 49:5; 50:24; 51:9, 18
 Spaulding [16] 3:3; 5:1, 17; 8:1; 10:24; 12:19; 13:9; 27:4, 20; 30:8, 23; 34:14; 44:23; 49:4; 50:23; 51:17
 specializes [1] 11:18
 specific [1] 26:6
 9 spend [5] 17:1; 22:14, 19, 21
 spent [2] 4:6; 17:11
 10 spoke [1] 25:2
 Sports [3] 28:1, 5, 9
 11 spread [1] 21:18
 square [1] 38:12
 12 Staff [13] 6:20; 9:21; 12:4; 24:21; 26:3, 13, 14; 28:13; 33:9; 35:4; 36:6; 43:7; 48:7
 stand-alone [1] 37:9
 13 standard [4] 32:21, 22; 46:20, 24
 Standards [1] 45:12
 14 standing [2] 36:17, 18
 Star [1] 20:25
 15 Stardust [1] 15:3
 start [2] 13:22; 35:1
 16 started [3] 2:5; 3:6; 39:20
 starting [1] 40:13
 17 State [11] 5:25; 8:10; 11:21; 22:11; 24:13; 28:6; 31:18; 32:23; 33:1, 2; 42:7
 state [11] 14:3; 17:6; 18:8; 22:13; 24:1, 16; 38:15, 17, 19; 42:5; 43:5
 18 States [1] 22:9
 statistic [1] 16:3
 19 statistics [4] 15:12, 19; 16:6; 21:4
 status [1] 29:17
 20 stayed [1] 40:23
 staying [1] 41:8
 21 steady [1] 19:20
 steakhouse [1] 14:25
 22 Stefaan [1] 9:14
 step [1] 24:1
 23 Stephanie [5] 3:24, 25; 4:2, 12; 36:11
 Stephen [1] 9:16
 24 stepped [1] 2:9
 steps [1] 48:2
 25

1 **still** [6] 2:13; 22:8; 25:16; 29:18; 41:5, 6
2 **story** [1] 15:19
3 **stranger** [1] 2:15
4 **street** [1] 39:13
5 **streetscape** [1] 21:2
6 **strict** [1] 15:23
7 **strike** [1] 36:5
8 **struck** [1] 35:24
9 **structure** [1] 20:22
10 **stub** [1] 35:14
11 **Subject** [1] 51:5
12 **submitted** [2] 11:13; 24:10
13 **subsidiaries** [2] 49:21, 22
14 **subsidiary** [3] 11:12, 17; 50:2
15 **substantial** [1] 38:7
16 **succinct** [1] 13:21
17 **such** [2] 2:7, 15
18 **suitability** [1] 33:5
19 **suites** [1] 41:20
20 **summary** [2] 24:5; 26:7
21 **supervisor** [1] 25:3
22 **supervisory** [1] 3:19
23 **supplier** [1] 11:12
24 **Suppliers** [1] 11:4
25 **support** [1] 16:25
26 **Surveillance** [1] 35:15
27 **Susanne** [2] 52:5, 13
28 **sweet** [1] 4:3
29 **switch** [1] 29:8
30 **System** [2] 45:11, 25
31 **system** [4] 11:19; 15:13, 15; 47:3

- T -

32 **table** [2] 41:12; 42:19
33 **take** [2] 2:5; 40:13
34 **taken** [1] 48:2
35 **talk** [3] 13:20; 15:11; 36:6
36 **talked** [1] 17:23
37 **tank** [2] 40:2, 6
38 **tanks** [3] 40:2, 3, 7
39 **task** [1] 35:23
40 **taxes** [2] 17:4, 6
41 **Team** [1] 3:7
42 **team** [25] 3:10, 15; 15:14, 17; 16:9, 12, 15, 17, 23, 24; 17:3, 8; 18:7, 8, 18; 21:20, 22; 23:17; 36:12; 38:23;
43 39:2; 41:7, 13; 43:13; 47:12
44 **tearing** [1] 39:15
45 **Technology** [2] 8:19; 9:11

1 **technology** [4] 11:20; 14:23; 16:3, 10
 2 **tell** [2] 28:16; 39:7
 3 **temporarily** [1] 37:22
 4 **temporary** [3] 38:8; 41:10, 16
 5 **tend** [1] 33:1
 6 **tent** [1] 39:21
 7 **tentative** [1] 37:3
 8 **tenth** [1] 29:6
 9 **tenure** [1] 2:8
 10 **terrible** [1] 38:3
 11 **Terry** [1] 9:10
 12 **test** [1] 7:2
 13 **testament** [4] 3:20; 16:9; 17:17
 14 **thankful** [1] 43:6
 15 **Third** [1] 28:16
 16 **third** [1] 29:8
 17 **thirteen** [1] 38:16
 18 **though** [2] 25:4, 12
 19 **thought** [1] 34:22
 20 **thousand** [1] 40:9
 21 **three** [9] 16:1; 18:14; 19:19; 20:17; 38:5; 39:15; 41:19; 46:6
 22 **throughout** [1] 14:15
 23 **time** [18] 2:16; 4:1, 6; 17:1, 15; 20:17; 35:17; 36:4; 37:8, 15; 38:4, 7; 39:6, 13; 44:10; 47:17, 19, 20
 24 **timelines** [1] 41:14
 25 **times** [1] 25:11
Today [1] 3:24
today [6] 4:2; 13:21; 28:4; 35:8; 36:11; 41:15
today's [1] 4:15
took [1] 35:23
topping [1] 40:15
total [3] 17:9, 11; 22:6
touched [1] 21:1
tough [2] 15:21; 28:18
tougher [1] 15:20
towards [1] 41:25
tower [1] 40:21
town [1] 43:3
track [2] 17:3; 19:18
trained [1] 16:17
Training [1] 16:12
training [2] 16:13; 47:12
transaction [2] 33:12; 46:12
TRANSCRIPT [1] 1:12
transcription [1] 52:10
Transfer [2] 31:4, 10
transfer [8] 31:22; 32:2, 5, 9, 23, 24; 33:3; 45:23
Treasurer [2] 6:14; 9:12
tremendous [1] 2:8

1 **trend** [2] 21:7; 22:20
2 **tried** [1] 33:20
3 **trillion** [1] 49:16
4 **trip** [1] 7:4
5 **triple** [1] 21:15
6 **truly** [2] 29:15; 38:25
7 **trust** [1] 31:16

- U -

6 **U.S.** [1] 22:8
7 **Under** [3] 31:10; 45:8; 49:12
8 **under** [4] 40:4, 10; 49:17; 51:3
9 **Underage** [1] 16:11
10 **underage** [3] 15:25; 16:14, 18
11 **underneath** [1] 36:4
12 **understand** [3] 33:20, 23; 47:18
13 **understandable** [1] 48:13
14 **understanding** [1] 33:24
15 **underway** [1] 21:1
16 **undetermined** [1] 29:19
17 **unfair** [1] 19:1
18 **unfortunate** [1] 35:23
19 **unit** [1] 25:3
20 **United** [1] 22:9
21 **unless** [1] 17:20
22 **update** [1] 21:2
23 **updated** [1] 48:1
24 **updates** [1] 8:11
25 **uphold** [1] 14:17
26 **upon** [2] 31:23; 32:2
27 **uptick** [1] 21:5
28 **used** [2] 39:21; 46:13
29 **user** [2] 47:2, 4
30 **usually** [1] 16:23
31 **utmost** [1] 21:10

- V -

20 **value** [1] 3:20
21 **valued** [1] 3:15
22 **variances** [2] 46:6, 14
23 **various** [1] 16:20
24 **VENNEMAN** [3] 45:6; 47:22; 48:17
25 **Venneman** [3] 45:4; 48:5, 16
26 **verified** [1] 45:24
27 **VERNON** [2] 25:2, 11
28 **Vernon** [1] 25:2

1 **Very** [1] 20:9
2 **very** [13] 7:12; 14:10, 17; 15:23; 19:20; 20:4; 22:15; 25:4, 15; 43:6, 18, 25; 48:13
3 **vessel** [1] 36:7
4 **Vetnos** [1] 29:18
5 **Vice** [8] 6:16, 17; 8:18; 9:8; 14:7; 18:14; 34:25; 35:5
6 **vice** [1] 34:24
7 **VICI** [1] 43:17
8 **view** [7] 40:18, 24; 41:3, 18, 21, 22; 42:9
9 **views** [1] 42:17
10 **violation** [5] 45:24; 46:7, 16, 22; 47:6
11 **violations** [7] 21:7; 45:10, 21; 46:2, 9, 18; 47:25
12 **visibility** [1] 19:15
13 **visit** [1] 20:18
14 **voluntary** [1] 31:20
15 **volunteerism** [1] 17:2
16 **vote** [17] 5:3, 19; 8:3; 11:1, 7; 12:21; 13:11; 24:6; 27:6, 22; 28:3; 30:10, 25; 34:16; 44:25; 49:6; 50:25

- W -

10 **wages** [1] 22:6
11 **Waifs** [1] 16:21
12 **waiting** [1] 42:6
13 **Waiver** [1] 49:8
14 **waiver** [4] 49:13, 18, 21, 23
15 **walk** [1] 41:25
16 **walked** [1] 44:10
17 **walkway** [1] 41:23
18 **wall** [2] 41:23; 42:2
19 **wanted** [2] 36:17; 40:1
20 **water** [5] 36:3, 4; 37:13; 38:2
21 **Wayside** [1] 16:21
22 **weapons** [2] 15:13, 15
23 **website** [1] 28:25
24 **Wednesday** [1] 2:14
25 **week** [3] 36:24; 40:4; 43:12
 weeks [2] 35:22; 37:24
 Welcome [1] 13:17
 welcome [2] 2:2; 44:7
 welfare [1] 32:25
 well-earned [1] 4:8
 West [1] 6:16
 white [1] 35:9
 who's [1] 14:1
 whole [1] 50:7
 wholly-owned [1] 11:11
 WIEBERG [4] 49:11, 25; 50:4, 7
 Wieberg [4] 49:9, 21; 50:9, 11
 William [1] 9:16

1 **willingness** [1] 3:17
2 **window** [1] 45:23
3 **winner** [1] 22:10
4 **wish** [1] 4:8
5 **Within** [1] 36:9
6 **within** [4] 15:8; 18:16; 19:7; 33:12
7 **without** [1] 4:4
8 **woman** [1] 18:13
9 **Women** [1] 17:11
10 **women** [3] 18:1, 9, 15
11 **Women's** [1] 18:11
12 **women-owned** [1] 17:14
13 **Wonder** [4] 9:16; 11:5, 11, 16
14 **wondered** [2] 18:3, 23
15 **Work** [1] 51:6
16 **work** [13] 3:17; 14:17; 18:4, 18, 22; 22:11; 36:14; 40:16; 41:5, 6; 43:11, 18; 47:14
17 **worked** [1] 6:7
18 **working** [5] 18:24; 19:7; 35:15; 41:7; 43:12
19 **works** [1] 33:25
20 **worse** [1] 38:3

- Y -

12 **Yasushi** [1] 6:12
13 **year** [16] 14:2, 21, 22; 17:5; 19:22, 23; 21:11; 22:5; 36:3; 37:8, 10; 38:15; 40:14, 15; 47:25
14 **year-over-year** [1] 38:16
15 **years** [15] 3:21, 22; 13:24; 14:5, 9; 16:7; 17:12; 19:19; 20:3; 21:16; 22:2; 23:7, 15; 35:13, 19
16 **yesterday** [1] 42:5
17 **you'd** [1] 6:24
18 **younger** [1] 21:17

- Z -

17 **zero** [1] 37:17
18 **ZIMMERMAN** [108] 1:18; 2:2, 19, 23; 3:5; 4:11, 18, 21; 5:4, 9, 12, 21; 6:23; 7:4, 7, 12, 18, 21; 8:5; 9:23;
19 10:3, 6, 9, 11, 16, 19; 11:3; 12:6, 11, 14, 23; 13:1, 4, 13; 17:22; 18:23; 19:10, 13, 16, 24; 20:2, 5, 8; 22:25;
20 23:6, 21, 24; 24:23; 25:9, 14, 19, 22, 25; 26:10, 12, 16, 21, 24; 27:8, 12, 15, 24; 28:15, 19, 23; 29:2, 11, 14,
21 21, 25; 30:3, 12, 15, 18; 31:2; 33:17, 22; 34:3, 6, 9, 18; 35:3; 43:23; 44:2, 4, 9, 15, 18; 45:2; 47:18; 48:4,
22 11, 15, 18, 21, 24; 49:7, 20; 50:3, 5, 8, 11, 15, 18; 51:2, 10, 12, 20
23 **Zimmerman** [18] 2:22; 4:20; 5:11; 7:20; 10:18; 11:9; 12:13; 13:3; 24:8; 26:23; 27:14; 30:2, 17; 34:8;
24 44:17; 48:23; 50:17; 51:11

MISSOURI GAMING COMMISSION
Second Open Session Minutes
October 23, 2024

The Missouri Gaming Commission went into the second open session meeting at approximately 12:08 p.m. on Wednesday, October 23, 2024.

Chairman Zimmerman moved to adjourn the open session meeting. Commissioner Hane seconded the motion, and after a roll call vote, Zimmerman – yes, Conway – yes, Hane – yes and Spaulding – yes, the motion passed unanimously.

This meeting ended at 12:09 p.m.